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**Benchmarks for Alberta Cattlemen** 

Economic, Productive & Financial Performance Of Alberta Cow/Calf Operations

Comparing:

Central Alberta Total, Central Alberta Low Cost, and 5 Year Central Alberta Low Cost Management Groupings

(combining Aspen Parkland & portions of Boreal Transition Grass Types)

Production Year - 2009

October, 2011



#### **Economics & Competitiveness**

#### Forward

This *AgriProfit* **Cost & Returns Report** presents the productive, economic & financial performance of cow/calf producers in the Central Region for the 2009 production year.

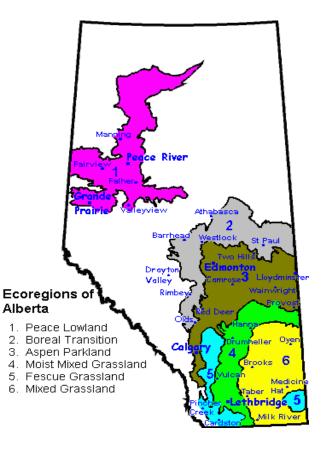
Field research was undertaken through Alberta Agriculture's *AgriProfit*\$ **Business Analysis & Research** program with the cooperation of producers in the region.

The intent of this report is to benchmark three specific management groupings:

- a regional average including all *AgriProfit*\$ participants in the Aspen Parkland & portions of the Boreal Transition grass types.

- an average of the "low cost" herds in the region during 2009. This "**Low Cost**" average includes the lower 50% of producers in the pool as ranked by total costs / lb. of calf weaned\*.

- a five year average of the "low cost" herds in Central Alberta. This long term average includes producers in the lower half of each year group as ranked by total costs / lb. of calf weaned.



Cost and returns profiles for common forage and grazing crops in the grass type / region are included in this benchmark report in order to put these profit centers into context with the cow herd profiles they support. A list of definitions for common terms employed in this benchmark report is also appended.

The primary value of this report is to enable producers to gauge their productive, economic and financial performance relative to their peers locally and provincially. Benchmark analysis, comparing to one's own detailed cost and returns analysis, is the first critical step in identifying operational strengths and weaknesses in a cow/calf operation.

The map above illustrates the location of each grass type region within Alberta. This package only reports the results of one specific grass type region. If you are interested in obtaining information on specific regions, please contact the Economics Unit at:

J.G. O'Donoghue Building #302, 7000 - 113 Street Edmonton, Alberta T6H 5T6 Tel: (780) 422-3771 Fax: (780) 427-5220

\* For this analysis total production cost **(TPC)** per lb. weaned was the primary criteria for identifying the top management herd groupings. It should be noted, however, that there are several other factors that may contribute to the success of a cow/calf operation.

\*\*Note: Regional & top management groups had sufficient full farm observations to develop the farm financial benchmarks only these are used to develop the farm level financial performance indicators. Enterprise productive & economic information is developed based upon the whole Alberta sample.

Dale A. Kaliel Sr. Economist: Production Economics Alberta Agriculture, Food & Rural Development October-11

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### Historical Review of Alberta Cow/Calf Operations Economic, Financial & Productive Performance: 2005 - 2009

Benchmark Comparables: Central Alta vs. '05-09 C. Alta 5 Year Low TPC Group Enterprise Type: Weaned-Calf

•	,	\$/	Lb. Weaned	- 1		C.AB 5Yr
	2005	2006	2007	2008	2009	Low TPC
Weaned Calf Value	1.256	1.091	0.946	0.963	0.992	1.056
Winter Feed & Bedding Costs	0.336	0.455	0.451	0.452	0.572	0.343
Pasture Costs	0.462	0.355	0.424	0.401	0.405	0.375
Labour Costs	0.099	0.097	0.088	0.096	0.084	0.085
Other Variable Costs	0.187	0.154	0.151	0.149	0.137	0.140
Fixed Costs	0.101	0.098	0.103	0.096	0.090	0.080
<b>Total Production Costs</b>	1.184	1.159	1.217	1.194	1.287	1.023

#### Enterprise Economic Performance: Major Unit Cost & Returns Groups

#### Farm Financial Performance Indicators:

						C.AB 5Yr
<u>ROAD to Profitability</u>	2005	2006	2007	2008	2009	Low TPC
<b>R</b> isk (Debt to Asset Ratio)	0.22	0.13	0.14	0.14	0.17	0.16
Operating Expense Ratio	0.62	0.65	0.66	0.65	0.59	0.58
Asset Return	0.04	0.01	0.01	0.02	0.03	0.03
<b>D</b> ebt Payout	5.71	9.44	10.03	6.54	4.87	4.83
to <b>P</b> rofitability	98,811	34,285	35,576	55,622	88,100	72,286
<u>The "3-C's"</u>						
Current Ratio	1.87	2.88	3.65	3.04	3.19	3.00
Calif. Working Cap. Ratio	0.65	1.12	1.21	0.79	0.84	0.82
Capital Turnover Rato	0.17	0.11	0.10	0.13	0.15	0.13
Farm Size (Acres)	2,453	2,139	2,405	2,523	2,855	2,201

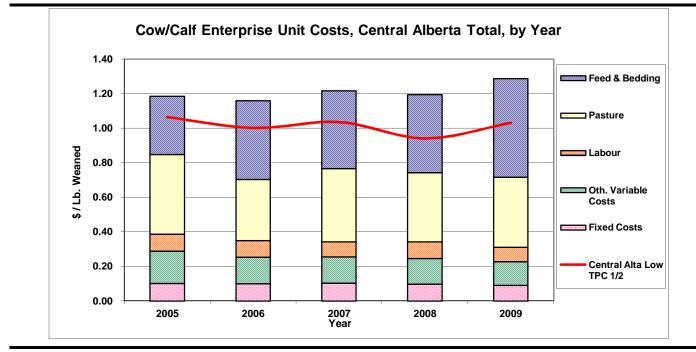
Debt to Assets = Total Liabilites / Total Assets Current Ratio = Current Assets / Current Liabilities Operating Expense Ratio = Operating Expenses / Value of Production Calif. Working Cap. Ratio = Working Capital / Total Expenses Capital Turnover = Value of Production / Total Farm Assets Return on Assets = Return on Assets / Total Farm Assets Debt Payout = Total Liabilities / Net Farm Income Farm Size = Total Acres in crops, forages & grazing (includes all acres owned, rented & leased) Profitability = Net Farm Income

Productive Performance Indicators:						C.AB 5Yr
	2005	2006	2007	2008	2009	Low TPC
Calf Crop (%)	87.5	87.1	81.7	83.6	84.7	87.5
Lbs. Weaned/Cow Wintered	510.1	547.8	534.4	548.2	510.2	567.9
Wean Wt as a % of Cow Wt.	41.1	42.6	42.6	43.6	41.5	44.7
Feeding Season Days	141.9	181.7	162.8	157.8	167.6	156.6
Tonnes Fed per Cow (as fed)	3.9	5.8	5.5	4.9	5.2	4.4
<b>G</b> rowth (weaning weight)	538.2	562.4	572.8	580.0	539.1	582.1
<b>O</b> pen Cows (%)	7.8	9.7	11.1	12.7	8.7	9.4
L ength of Calving Period	172.5	148.1	115.6	111.2	103.2	123.4
<b>D</b> eath Loss of Calves (%)	3.1	3.6	6.1	2.6	4.9	3.0

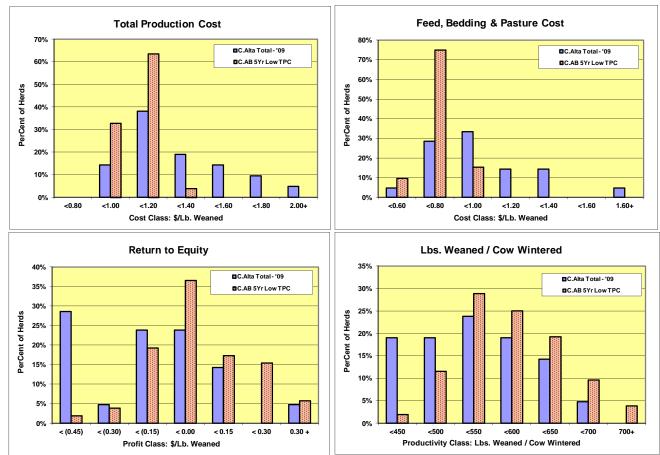
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Historical Review of Alberta Cow/Calf Operations (cont'd)

Benchmark Comparables: Central Alta, by Year Enterprise Type: Weaned-Calf



Frequency Distributions: Selected Economic & Production Indicators, Central Alberta Total, 2009 vs. 5 Year C. Alta Low Cost Group



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Economic & Physical Performance Comparisons

Benchmark Comparables: Central Alta Total & Low Cost; C. Alta 5 Year Low TPC Groups

Enterprise Type: Weaned-Calf

#### **Economic Performance Indicators:**

	\$ / Lb. Weaned		
	(	Central Alta	
	Total	Low TPC	Low TPC
Production Stock Sales	0.992	1.001	1.057
Value of Production	1.032	0.944	1.003
Winter Feed Costs	0.536	0.342	0.329
Bedding Costs	0.035	0.008	0.014
Pasture Costs	0.405	0.404	0.375
Labour Costs	0.084	0.075	0.085
Other Variable Costs	0.137	0.130	0.140
Depreciation & Capital Lease Payments	0.066	0.048	0.059
Other Fixed Costs	0.024	0.023	0.021
Total Cash Costs	1.144	0.912	0.885
Total Production Costs	1.287	1.030	1.023
Contribution Margin	(0.166)	(0.015)	0.060
Gross Margin	(0.112)	0.032	0.118
Return to Investment	(0.242)	(0.072)	(0.010)
Return to Equity & Management	(0.255)	(0.086)	(0.021)
Total Investment (\$ / cow wintered)	1,491	1,298	1,510

#### **Physical Performance Indicators:**

	C	Central Alta	C.AB 5Yr		C	Central Alta	C.AB 5Yr
	Total	Low TPC	Low TPC		Total	Low TPC	Low TPC
Conception Rate (%)	90.6	91.1	89.9	Cows Wintered	210.4	187.7	194.6
Calving Rate (%)	98.0	100.4	99.6	Cows per Bull	25.2	27.6	24.7
Weaning Rate (%)	95.3	96.8	97.8	Labour Hours per Cow	4.3	4.0	4.8
Calf Crop (%)	84.7	88.6	87.5	AUM's/Cow Wintered	9.2	9.5	9.8
% Calved - 1st 2 Cycles	83.5	89.0	84.5	Feeding Season Days	167.6	142.8	156.6
Lbs. Weaned/Cow Exposed	456.4	496.7	509.4	Tonnes Fed per Cow			
Lbs. Weaned/Cow Wintered	510.2	548.8	567.9	- as-fed	5.2	3.5	4.4
Wean Wt as a % of Cow Wt.	41.5	44.4	44.7	- dry matter			
Weight per Day of Age (lbs.)	2.43	2.58	2.65				
				0 111		י ר	
				Central Alta			
				Total Low TPC	Low TPC		
	<b>G</b> rowth (weaning weight)			539.1 560.8	582.1		

8.1

81.5

2.8

9.4

3.0

123.4

8.7

4.9

103.2

**O** pen Cows (%)

L ength of Calving Period

**D** eath Loss of Calves (%)

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Economic & Financial Performance Comparisons

Benchmark Comparables: Central Alta Total & Low Cost; C. Alta 5 Year Low TPC Groups

Enterprise Type: Weaned-Calf

#### **Economic Performance Indicators:**

	\$ / Cow Wintered			
		C.AB 5Yr		
	Total	Low TPC	Low TPC	
Production Stock Sales	506.09	549.59	600.08	
Value of Production	526.47	518.21	569.53	
Winter Feed Costs	273.54	187.48	187.13	
Bedding Costs	18.05	4.35	7.95	
Pasture Costs	206.52	221.87	212.86	
Labour Costs	43.11	41.28	48.27	
Other Variable Costs	69.72	71.19	79.53	
Depreciation & Capital Lease Payments	33.49	26.45	33.66	
Other Fixed Costs	12.21	12.61	11.81	
Total Cash Costs	583.52	500.64	502.37	
Total Production Costs	656.64	565.23	581.21	
Contribution Margin	(84.47)	(7.97)	33.79	
Gross Margin	(57.06)	17.56	67.15	
Return to Investment	(123.40)	(39.56)	(5.93)	
Return to Equity & Management	(130.17)	(47.02)	(11.68)	

#### **Financial Performance Indicators:**

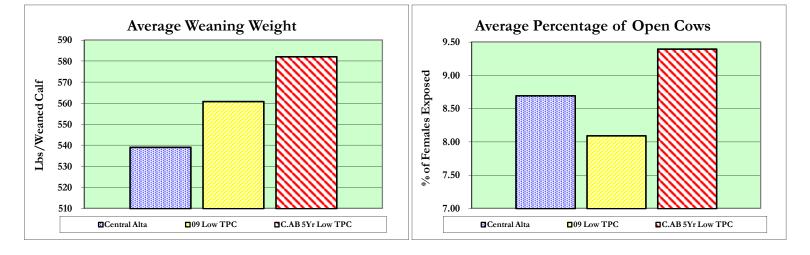
ROAD to Profitability		Central Alta	C.AB 5Yr	
	Total	Low TPC	Low TPC	
<b>R</b> isk (Debt to Asset Ratio)	0.17	0.22	0.16	= Total Liabilites / Total Assets
<b>O</b> perating Expense Ratio	0.59	0.58	0.58	= Operating Expenses / Value of Production
Asset Return	0.03	0.04	0.03	= Return on Assets / Total Farm Assets
<b>D</b> ebt Payout	4.87	5.46	4.83	= Total Liabilities / Net Farm Income
to <b>P</b> rofitability	88,100.19	78,170.05	72,286.46	= Net Farm Income
The "3-C's"				
Current Ratio	3.19	4.58	3.00	= Current Assets / Current Liabilities
<b>C</b> alif. Working Cap. Ratio	0.84	0.93	0.82	= Working Capital / Total Expenses
<b>C</b> apital Turnover Rato	0.15	0.17	0.13	= Value of Production / Total Farm Assets
Farm Size (Acres)	2,855	2,680	2,201	= Total Acres in crops, forages & grazing (includes all acres owned, rented & leased)

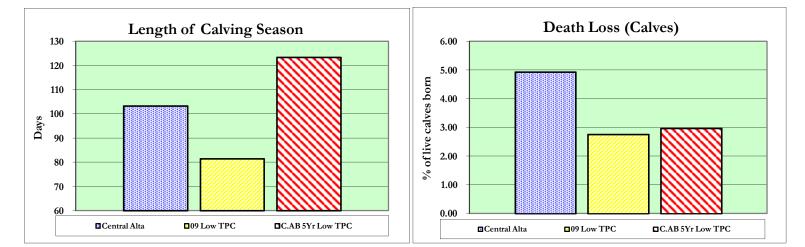
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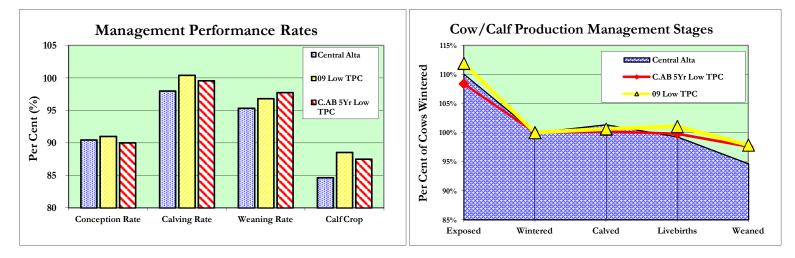
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**Physical Performance Comparisons** 

Benchmark Comparables: Central Alta Total & Low Cost; C. Alta 5 Year Low TPC Groups



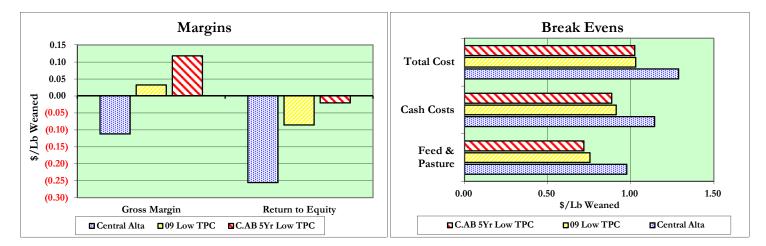


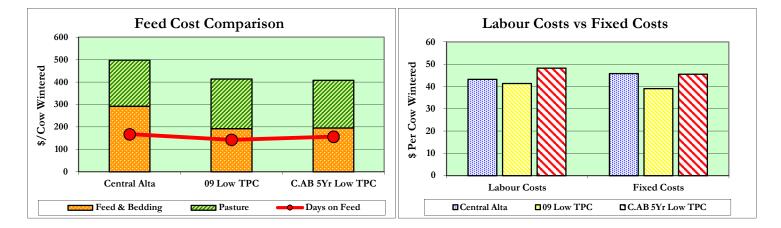


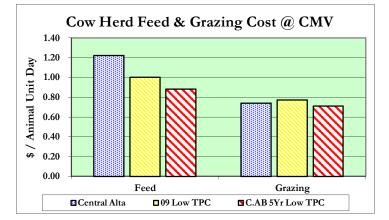
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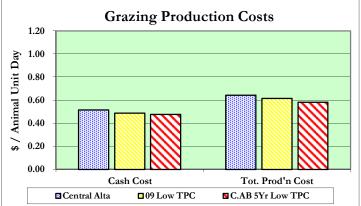
**Economic Performance Comparisons** 

Benchmark Comparables: Central Alta Total & Low Cost; C. Alta 5 Year Low TPC Groups









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# Cow/Calf Enterprise Unit Cost & Returns Detail - 2009

#### Economic Performance Comparisons

	Total	entral Alta Low TPC \$/Lb Weaned	C.AB 5Yr Low TPC
(A)			
1. Weaned Calves	0.99	1.00	1.06
2. Feeder Calves	0.00	0.00	0.00
3. Slaughter Cattle	0.00	0.00	0.00
4. Purebred Calves	0.00	0.00	0.00
5. Baby Calves	0.00	0.00	0.00
6. Cull Cows/Open Heifers	0.20	0.17	0.14
7. Bulls	0.03	0.03	0.02
8. Bred Cows/Bred Heifers	0.08	0.14	0.04
9. Miscellaneous Receipts	0.00	0.00	0.00
10. Government Programs	0.00	0.00	0.00
11. Inventory Adjustment	0.06	(0.15)	0.10
12. Less: Cattle Purchases	0.32	0.25	0.35
Value of Production	1.03	0.94	1.00
(B)			
1. Winter Feed	0.54	0.34	0.33
2. Bedding	0.04	0.01	0.01
3. Pasture	0.40	0.40	0.37
4. Veterinary & Medicine	0.04	0.03	0.03
5. Breeding Fees/Bull Rental	0.00	0.00	0.00
<ol><li>Trucking &amp; Marketing Charges</li></ol>	0.02	0.03	0.02
7. Fuel	0.02	0.02	0.02
8. Repairs - Machine	0.02	0.01	0.01
9. Repairs - Corrals & Buildings	0.01	0.01	0.01
10. Utilities & Miscellaneous Expenses	0.03	0.02	0.03
11. Custom Work & Specialized Labour	0.01	0.00	0.01
12. Operating Interest Paid	0.00	0.00	0.00
13. Paid Labour & Benefits	0.01	0.01	0.01
14. Unpaid Labour	0.08	0.07	0.08
Variable Costs	1.20	0.96	0.94
(C)			
1. Share/Lease Cattle Payments	0.00	0.00	0.00
2. Taxes, Water Rates, Lic. & Insurance	0.01	0.01	0.01
3. Equipment & Building a) Depreciation	0.06	0.05	0.06
b) Lease Payments	0.00	0.00	0.00
4. Paid Capital Interest	0.01	0.01	0.01
Total Capital Costs	0.09	0.07	0.08
(D) Cash Costs (B+C-B14-C3)	1.14	0.91	0.88
(E) Total Production Costs (B+C)	1.29	1.03	1.02
(F) Gross Margin (A-D)	(0.11)	0.03	0.12
Return to Unpaid Labour (A-D+B14)	(0.18)	(0.02)	0.06
Return to Investment (A-E+C4)	(0.24)	(0.07)	(0.01)
Return to Equity (A-E)	(0.26)	(0.09)	(0.02)
	(0.20)	(000)	(0.02)

# AgriProfit# Cow/Calf Enterprise Unit Cost & Returns Detail - 2009

#### **Economic Performance Comparisons**

			C <u>Total</u>	Central Alta	C.AB 5Yr <u>Low TPC</u>
(				- \$/Cow Wintered -	
(A)	Waarad Calvaa		F06 00	E40 E0	500.92
	Weaned Calves Feeder Calves		506.09 0.00	549.59 0.00	599.82
			0.00	0.00	0.00 0.00
	Slaughter Cattle Purebred Calves		0.00	0.00	0.00
	Baby Calves		0.00	0.00	0.00
	Cull Cows/Open Heifers		99.97	94.51	76.74
	Bulls		14.93	16.47	9.14
	Bred Cows/Bred Heifers		38.35	74.73	24.31
	Miscellaneous Receipts		0.60	0.00	0.38
	Government Programs		0.46	0.24	0.69
	Inventory Adjustment		31.81	(80.86)	57.51
	Less: Cattle Purchases		165.74	136.46	199.31
·_·	Value of Production		526.47	518.21	569.53
(B)					
	Winter Feed		273.54	187.48	187.13
2.	Bedding		18.05	4.35	7.95
3.	Pasture		206.52	221.87	212.86
4.	Veterinary & Medicine		18.79	17.86	19.75
5.	Breeding Fees/Bull Rental		0.24	0.56	0.33
6.	Trucking & Marketing Charg	jes	11.64	16.73	11.68
7.	Fuel		10.24	9.79	11.42
8.	Repairs - Machine		8.20	6.95	8.43
9.	Repairs - Corrals & Building	S	3.20	4.40	5.20
10.	Utilities & Miscellaneous Ex	penses	12.88	12.16	15.24
	Custom Work & Specialized	l Labour	3.23	2.06	5.01
	Operating Interest Paid		1.30	0.70	2.47
	Paid Labour & Benefits		2.56	2.98	2.95
14.	Unpaid Labour		40.55	38.30	45.33
	Variable Costs		610.94	526.17	535.73
(C)					
	Share/Lease Cattle Paymer		0.00	0.00	0.67
	Taxes, Water Rates, Lic. &		5.44	5.14	5.40
3.	Equipment & Building a) D	•	32.56	26.29	33.51
4		ease Payments	0.93	0.16	0.15
4.	Paid Capital Interest Total Capital Costs		6.77 <b>45.70</b>	7.46	5.75
			45.70	39.05	45.47
(D)	Cash Costs	(B+C-B14-C3)	583.52	500.64	502.37
ÌΕ)	Total Production Costs	(B+C)	656.64	565.23	581.21
(F)	Gross Margin	(A-D)	(57.06)	17.56	67.15
. /	Return to Unpaid Labour	(A-D+B14)	(89.62)	(8.72)	33.65
	Return to Investment	(A-E+C4)	(123.40)	(39.56)	(5.93)
	Return to Equity	(A-E)	(130.17)	(47.02)	(11.68)
Total I	nvestment		1,490.63	1,298.20	1,509.89

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#### 2009 Forage & Pasture Enterprise Cost & Returns Analysis Central Alta

		Forages				Pastures Alfalfa Tame		
		Alfalfa		Grain	/Grass	/Native	Swath	
		/Grass Hay	Greenfeed	Silage	Pasture	Mixed	Grazing	
	Average field size (acres)	93.2	34.6	63.6	76.4	207.8	70.3	
	Number of Observations	41	5	27	21	59	17	
			\$/Tonne			\$/AUM		
<b>(A)</b> 1.	Crop Sales	109.64	93.92	50.86	22.17	21.08	24.60	
2.	Crop Insurance Receipts	9.04	14.41	12.26	4.20	2.68	0.07	
3.	Miscellaneous Receipts	0.00	0.00	0.00	0.00	0.00	0.00	
4.	Government Programs	0.00	0.00	0.00	0.00	0.00	0.00	
5.	Straw / Aftermath Grazing	2.24	0.90	0.29	0.00	0.01	0.00	
	Gross Return	120.92	109.23	63.41	26.37	23.76	24.67	
<b>(B)</b> 1.	Seed	0.21	7.95	3.21	0.00	0.00	2.42	
2.	Fertilizer	2.75	20.81	10.91	0.00	0.22	5.05	
3.	Chemicals	0.14	8.18	2.62	0.05	0.31	1.05	
4.	Crop Insurance Premiums	1.31	1.16	1.54	0.21	0.18	0.40	
5.	Trucking & Marketing	0.00	0.00	0.00	0.00	0.09	0.00	
6.	Fuel	10.33	16.73	4.05	0.75	1.34	1.15	
7.	Irrigation Fuel & Electricity	0.00	0.00	0.00	0.00	0.00	0.00	
8.	Repairs - Machinery	11.34	2.95	2.23	0.66	1.14	0.16	
9.	Repairs - Buildings	0.32	0.04	0.13	0.53	0.50	0.10	
	Utilities & Misc. Expenses	6.01	5.49	1.76	0.42	0.95	0.22	
	Custom Work & Specialized Labour	0.06	11.05	5.64	0.00	0.10	1.32	
	Operating Interest Paid	1.75	0.83	0.19	0.02	0.13	0.03	
	Paid Labour & Benefits	2.64	0.07	0.21	0.18	0.08	0.08	
14	Unpaid Labour	15.97	12.29	3.12	2.28	2.53	0.77	
	Variable Costs	52.83	87.54	35.62	5.10	7.57	12.75	
<b>(C)</b> 1.	Cash/Share Rent & Land Lease	19.81	0.00	3.36	5.02	7.84	1.00	
2.	Taxes, Water Rates, Lic. & Insurance	4.63	2.64	0.98	1.11	1.51	0.59	
3.	Equip. & Bldg. a) Depreciation	22.26	10.17	4.72	1.11	1.21	0.34	
	b) Lease Payments	0.00	0.00	0.00	0.00	0.08	0.00	
4.	Paid Capital Interest	3.17	1.29	2.22	0.73	1.30	1.02	
	Total Capital Costs	49.88	14.10	11.28	7.96	11.95	2.96	
(D)	Cash Costs (B+C-B14-C3)	64.48	79.18	39.05	9.68	15.78	14.59	
È)	Total Production Costs (B+C)	102.71	101.64	46.89	13.07	19.52	15.71	
(F)	Gross Margin (A-D)	56.44	30.04	24.36	16.68	7.98	10.07	
	Return to Unpaid Labour (A-E+B14)	34.18	19.87	19.64	15.58	6.77	9.73	
	Return to Investment (A-E+C4)	21.38	8.87	18.74	14.03	5.55	9.98	
	Return to Equity (A-E)	18.21	7.58	16.52	13.30	4.24	8.96	
	Return on Investment (%)	2.9	0.9	6.8	2.8	1.0	5.9	
	Total Investment (\$/acre)	602.56	1,725.91	1,340.84	941.44	637.46	952.04	
	Management							
	Yield per Acre (tonnes or AUM's)	0.83	1.66	4.85	1.90	1.17	5.62	
	Expected Market Price (\$/unit)	109.64	93.92	50.86	22.17	21.08	24.60	

\* Cost and returns profiles include/combine all tenure types ... owned, rented & leased.

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Production Stock Sales - revenues associated with the sale of weaned calves & other **non-breeding stock** related sales.

Value of Production (VOP) - the value of what was produced by the cow/calf enterprise over the course of the production year. Includes cash & non-cash values of:

- cull & breeding stock sales,
- revenues from miscellaneous sources (eg. Program payments, patronage refunds, etc) as allocated to the cow/calf enterprise,
- inventory adjustments relating changes in the number & value of stock included in the enterprise,
- an adjustment for livestock purchases (value is added only from the point of purchase forward)

Winter Feed Costs - the cost of all feeds used by the cow/calf enterprise, purchased or homegrown, based on the market value of these feeds (not the cost of raising the feeds).

- Pasture Costs the value of grazing used by the cow/calf enterprise (exclusive of any other retained ownership/backgrounding uses). Pasture is valued into the cow/calf enterprise at market value (not cost) & is treated as a "cash" cost.
- Labour Costs a sum of paid & contributed labour, as allocated to the cow/calf enterprise. Paid labour is valued at cost, while unpaid labour is valued at a standard or base cost.
- Depreciation & capital Lease Payments sum of depreciation & mach./equip't/bldg. lease payments on assets allocated to the cow/calf enterprise.
- Other Fixed Costs total cash overheads, as allocated to the cow/calf enterprise (share/lease cattle payments, property taxes, insurances, licenses & term loan interest).
- Total Cash Costs sum of enterprise cash costs, considering home grown feeds, bedding & pasture as cash costs.
- Total Production Costs sum of all variable& fixed production costs.
- Contribution Margin VOP less Variable Costs
- Gross Margin VOP less Total Cash Costs
- Return to Investment VOP less Total Production Costs Plus Term (Capital) Interest Paid
- Return to Investment VOP less Total Production Costs Plus Term (Capital) Interest Paid
- Return to Equity & Management VOP less Total Production Costs.
- Investment sum of assets allocated to the enterprise. Includes: breeding stock, machinery, equipment, buildings/facilities & building site (only)

**Breeding Performance Rates** 

(adjusted for sales & purchases of bred cattle)

Conception rate (%) - # Bred / # Exposed

Calving Rate (%) - # Livebirths / # Bred Females

Weaning Rate (%) - # Weaned / # Exposed

Calved in 1 <sup>st</sup> 2 Cycles (%) -	<u># Calved Cycle 1 &amp; 2</u> Total Calved
Lbs, Weaned/Cow Exposed -	Total Lbs. Weaned # Females Exposed
Lbs. Weaned/Cow Wintered - #	<u>Total Lbs. Weaned</u> Bred Females Exposed
Weaned Wt. As % of Cow Wt (adjusting bred heifer wts.)	Avg. Lbs. Weaned Avg. Mature Cow Wt.

Weight per day of Age (lbs.) -

Avg. Lbs. Weaned Wtd Avg Wean Age

Cows Wintered - Open Inventory of Bred Cows & Heifers

Cows / Bulls - # Cows & Heifers Exposed / # Bulls Used

Labour Hours / Cow - Total Labour Hrs / Cows Wintered

AUM's / Cow Wintered -Total Enterprise AUM's Cows Wintered

Feeding Season Days – Days Fed (in yard)

Tonnes Total Feed (As-Fed)
# Cows Wintered
Tonnes Total Feed (Dry Matter)
# Cows Wintered

#### **GOLD Indicators**

Growth (Wean wt.)	-	Total Lbs.Weaned # Calves Weaned
Open Cows (%)	-	<u># Open Cows &amp; Heifers</u> # Exposed

Length of Calving Period – Days from 1<sup>st</sup> to last calf

Death Loss of Calves (%) -	# Calves Died
	Live Births