## AgrePrafit\$

Cost and Return Benchmarks for Dryland Crops

Alberta 2004-08

Government of Alberta
Agriculture and Rural Development


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## OVERVIEW

## Crop and Forage Benchmarks: 2004-2008

The AgriPrafit\$ Business Analysis and Research Program collects annual, real farm cost of production information from Alberta producers. These participants provide a valuable economic and financial representation of Alberta's cropping industry. The Economics Branch uses AgriProfit\$ data to produce these provincial field and forage crop costs and returns (or benchmarks).

AgriPrafit\$ benchmarks allow for economic and financial comparisons of various field and forage crops. Benchmarks are a point of reference only. They should not replace individual cropping and financial management information as there is a danger of over or underestimating individual costs and returns. Strategic planning is far more effective when individual costs are used. Managing unit costs of production is one of the most significant strategies to ensure profitability in a mature commodity industry.

In the Crops and Forage Enterprise Analyses take a look at the following relationships:

- Seed, Fertilizer and Chemical (SFC) costs to total Variable Costs
(Expand your profit driver focus beyond SFC and yield response.)
- Other Variable Costs (OVC, not including SFC) to total Variable Costs (OVC can have significant implications on overall costing, yield response and profitability.)
- Total Production Costs (TPC) per unit and Expected Market Price per unit (TPC > Price = Loss, TPC < Price = Profit) *Knowing TPC/unit is key for making profitable production \& marketing decisions.
- Depreciation cost differences between crops and soil zone regions Capital costs, Fixed costs or Overheads are a burden for many farm businesses.
- Contribution Margin (CM) for comparing crop choices (Gross Revenue (A) less Variable Costs (B) divided by the unit) CM represents the amount a particular crop contributes to enterprise fixed costs and a return to management \& equity.


## Questions or Comments:

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## Crops Enterprise Analysis

Dryland Spring Wheat
Acres Cropped: 161.59
Enterprises: 440

|  |  |  |  | Total \$ | \$/Acre | \$/Bushel |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (A) | 1. Crop Sales - Imputed Value | Production |  | 32,624.86 | 201.90 | 4.57 |
|  | 2. Crop Insurance Receipts |  |  | 2,614.43 | 16.18 |  |
|  | 3. Miscellaneous Receipts |  |  | . 00 | . 00 |  |
|  | 4. Government Program |  |  | . 00 | . 00 |  |
|  | 5. Additional Revenue from Str | / Aftermath | azing | 394.82 | 2.44 |  |
| GROSS RETURN |  |  |  | 35,634.11 | 220.52 | 4.99 |
| (B) | 1. Seed \& Seed Cleaning |  |  | 1,841.84 | 11.40 |  |
|  | 2. Fertilizer Rates: $56 \mathrm{~N} \quad 20 \mathrm{P}$3. Chemicals |  |  | 5,787.51 | 35.82 |  |
|  |  |  |  | 3,704.27 | 22.92 |  |
|  | 4. Hail / Crop Insurance \& Program Premiums |  |  | 1,526.62 | 9.45 |  |
|  | 5. Trucking \& Marketing |  |  | 510.86 | 3.16 |  |
|  | 6. Fuel |  |  | 1,940.33 | 12.01 |  |
|  | 7. Irrigation Fuel \& Electricity |  |  | . 00 | . 00 |  |
|  | 8. Repairs - Machine |  |  | 1,613.52 | 9.99 |  |
|  | 9. Repairs - Buildings |  |  | 314.68 | 1.95 |  |
|  | 10. Utilities \& Miscellaneous Expenses |  |  | 1,485.97 | 9.20 |  |
|  | 11. Custom Work \& Specialized Labour |  |  | 526.11 | 3.26 |  |
|  | 12. Operating Interest Paid |  |  | 325.66 | 2.02 |  |
|  | 13. Paid Labour \& Benefits | (53.21 |  | 843.06 | 5.22 |  |
|  | 14. Unpaid Labour (161.16 hours) |  |  | 1,604.80 | 9.93 |  |
|  | VARIABLE COSTS |  |  | 22,025.23 | 136.30 | 3.08 |
| (C) | 1. Cash/Share Rent \& Land Lease |  |  | 2,443.39 | 15.12 |  |
|  | 2. Taxes, Water Rates, Lic. \& Insurance |  |  | 750.67 | 4.65 |  |
|  | 3. Equipment \& Building a) Depreciation |  |  | 4,126.35 | 25.54 |  |
|  | b) Le | Payments |  | 243.25 | 1.51 |  |
|  | 4. Paid Capital Interest |  |  | 1,176.31 | 7.28 |  |
|  | TOTAL CAPITAL COSTS |  |  | 8,739.97 | 54.09 | 1.22 |
| (D) | CASH COSTS | (B+C-B14 |  | 25,034.05 | 154.92 | 3.50 |
| (E) | TOTAL PRODUCTION COS | $(\mathrm{B}+\mathrm{C})$ |  | 30,765.20 | 190.39 | 4.30 |
| (F) | GROSS MARGIN | (A-D) |  | 10,600.06 | 65.60 | 1.48 |
|  | RETURN TO UNPAID LABOUR(A-E+B14) |  |  | 6,473.71 | 40.06 | . 91 |
|  | RETURN TO INVESTMENT | (A-E+C4) | 3.7 \% | 6,045.22 | 37.41 | . 85 |
|  | RETURN TO EQUITY | (A-E) |  | 4,868.91 | 30.13 | . 68 |

## INVESTMENT

| Land | $109,898.43$ | 680.10 |
| :--- | ---: | ---: |
| Buildings | $14,477.63$ | 89.59 |
| Machinery | $37,720.02$ | 233.43 |
| Irr. Machinery | .00 | .00 |
| TOTAL | $\mathbf{1 6 2 , 0 9 6 . 0 8}$ | $\mathbf{1 , 0 0 3 . 1 3}$ |
| GEMENT |  |  |
| Yield Per Acre (Bushel) |  | 44.23 |
| Expected Market Price Per Bushel |  | 4.57 |

## Crops Enterprise Analysis

Dryland Winter Wheat
Acres Cropped: 156.96
Enterprises: 26


## Crops Enterprise Analysis <br> Dryland Durum <br> Acres Cropped: 136.18

Enterprises: 62

|  |  | Total \$ | \$/Acre | \$/Bushel |
| :---: | :---: | :---: | :---: | :---: |
|  | 1. Crop Sales - Imputed Value of Production | 25,208.46 | 185.11 | 5.29 |
|  | 2. Crop Insurance Receipts | 3,289.46 | 24.16 |  |
|  | 3. Miscellaneous Receipts | . 00 | . 00 |  |
|  | 4. Government Program | . 00 | . 00 |  |
|  | 5. Additional Revenue from Straw / Aftermath Grazing | 4.30 | . 03 |  |
|  | GROSS RETURN | 28,502.22 | 209.30 | 5.98 |
|  | 1. Seed \& Seed Cleaning | 1,557.49 | 11.44 |  |
|  | 2. Fertilizer Rates: 36 N 13P $2 \mathrm{~K} \quad 2 \mathrm{~S}$ | 2,788.76 | 20.48 |  |
|  | 3. Chemicals | 2,159.56 | 15.86 |  |
|  | 4. Hail / Crop Insurance \& Program Premiums | 1,638.24 | 12.03 |  |
|  | 5. Trucking \& Marketing | 459.58 | 3.37 |  |
|  | 6. Fuel | 1,125.54 | 8.27 |  |
|  | 7. Irrigation Fuel \& Electricity | . 00 | . 00 |  |
|  | 8. Repairs - Machine | 1,143.80 | 8.40 |  |
|  | 9. Repairs - Buildings | 118.22 | . 87 |  |
|  | 10. Utilities \& Miscellaneous Expenses | 1,133.19 | 8.32 |  |
|  | 11. Custom Work \& Specialized Labour | 177.54 | 1.30 |  |
|  | 12. Operating Interest Paid | 253.13 | 1.86 |  |
|  | 13. Paid Labour \& Benefits (31.37 hours) | 420.83 | 3.09 |  |
|  | 14. Unpaid Labour (114.00 hours) | 1,129.26 | 8.29 |  |
|  | VARIABLE COSTS | 14,105.14 | 103.58 | 2.96 |
| (C) | 1. Cash/Share Rent \& Land Lease | 1,572.39 | 11.55 |  |
|  | 2. Taxes, Water Rates, Lic. \& Insurance | 579.82 | 4.26 |  |
|  | 3. Equipment \& Building a) Depreciation | 2,003.54 | 14.71 |  |
|  | b) Lease Payments | 210.86 | 1.55 |  |
|  | 4. Paid Capital Interest | 1,154.45 | 8.48 |  |
|  | TOTAL CAPITAL COSTS | 5,521.05 | 40.54 | 1.16 |
| (D) | CASH COSTS (B+C-B14-C3) | 16,493.40 | 121.12 | 3.46 |
| (E) | TOTAL PRODUCTION COSTS ( $\mathrm{B}+\mathrm{C}$ ) | 19,626.19 | 144.12 | 4.12 |
| (F) | GROSS MARGIN (A-D) | 12,008.82 | 88.19 | 2.52 |
|  | RETURN TO UNPAID LABOUR(A-E+B14) | 10,005.29 | 73.47 | 2.10 |
|  | RETURN TO INVESTMENT (A-E+C4) 10.6\% | 10,030.48 | 73.66 | 2.10 |
|  | RETURN TO EQUITY (A-E) | 8,876.03 | 65.18 | 1.86 |
| INVESTMENT |  |  |  |  |
|  | Land | 69,203.23 | 508.18 |  |
|  | Buildings | 6,663.80 | 48.93 |  |
|  | Machinery | 18,749.26 | 137.68 |  |
|  | Irr. Machinery | . 00 | . 00 |  |
|  | TOTAL | 94,616.29 | 694.80 |  |
| MANAGEMENT |  |  |  |  |
|  | Yield Per Acre (Bushel) |  | 35.02 |  |
|  | Expected Market Price Per Bushel |  | 5.29 |  |

## Crops Enterprise Analysis

Dryland CPS Wheat
Acres Cropped: 126.68
Enterprises: 101

|  |  | Total \$ | \$/Acre | \$/Bushel |
| :---: | :---: | :---: | :---: | :---: |
| (A) | 1. Crop Sales - Imputed Value of Production | 34,195.93 | 269.93 | 4.51 |
|  | 2. Crop Insurance Receipts | 1,649.25 | 13.02 |  |
|  | 3. Miscellaneous Receipts | 7.09 | . 06 |  |
|  | 4. Government Program | . 00 | . 00 |  |
|  | 5. Additional Revenue from Straw / Aftermath Grazing | 504.04 | 3.98 |  |
|  | GROSS RETURN | 36,356.31 | 286.99 | 4.80 |
| (B) | 1. Seed \& Seed Cleaning | 2,158.85 | 17.04 |  |
|  | 2. Fertilizer Rates: 74 N 24P 15K 6S | 6,988.83 | 55.17 |  |
|  | 3. Chemicals | 3,830.01 | 30.23 |  |
|  | 4. Hail / Crop Insurance \& Program Premiums | 1,583.64 | 12.50 |  |
|  | 5. Trucking \& Marketing | 507.89 | 4.01 |  |
|  | 6. Fuel | 1,761.84 | 13.91 |  |
|  | 7. Irrigation Fuel \& Electricity | . 00 | . 00 |  |
|  | 8. Repairs - Machine | 1,697.17 | 13.40 |  |
|  | 9. Repairs - Buildings | 153.83 | 1.21 |  |
|  | 10. Utilities \& Miscellaneous Expenses | 1,494.89 | 11.80 |  |
|  | 11. Custom Work \& Specialized Labour | 567.12 | 4.48 |  |
|  | 12. Operating Interest Paid | 450.05 | 3.55 |  |
|  | 13. Paid Labour \& Benefits (51.69 hours) | 831.97 | 6.57 |  |
|  | 14. Unpaid Labour (156.47 hours) | 1,559.79 | 12.31 |  |
| VARIABLE COSTS |  | 23,585.87 | 186.18 | 3.11 |
| (C) | 1. Cash/Share Rent \& Land Lease <br> 2. Taxes, Water Rates, Lic. \& Insurance | 2,192.25 | 17.31 |  |
|  |  | 575.42 | 4.54 |  |
|  | 3. Equipment \& Building <br> a) Depreciation <br> b) Lease Payments | 4,014.23 | 31.69 |  |
|  |  | 229.51 | 1.81 |  |
|  | 4. Paid Capital Interest | 913.84 | 7.21 |  |
|  | TOTAL CAPITAL COSTS | 7,925.25 | 62.56 | 1.05 |
| (D) | CASH COSTS (B+C-B14-C3) | 25,937.10 | 204.74 | 3.42 |
| (E) | TOTAL PRODUCTION COSTS ( $\mathrm{B}+\mathrm{C}$ ) | 31,511.12 | 248.74 | 4.16 |
| (F) | GROSS MARGIN (A-D) | 10,419.20 | 82.25 | 1.38 |
|  | RETURN TO UNPAID LABOUR(A-E+B14) | 6,404.97 | 50.56 | . 85 |
|  | RETURN TO INVESTMENT (A-E+C4) 4.4 \% | 5,759.02 | 45.46 | . 76 |
|  | RETURN TO EQUITY (A-E) | 4,845.18 | 38.25 | . 64 |
| INVESTMENT |  |  |  |  |
|  | Land | 80,645.69 | 636.59 |  |
|  | Buildings | 16,423.55 | 129.64 |  |
|  | Machinery | 35,030.03 | 276.52 |  |
|  | Irr. Machinery | . 00 | . 00 |  |
|  | TOTAL | 132,099.28 | 1,042.75 |  |
| MANAGEMENT |  |  |  |  |
| Yield Per Acre (Bushel)Expected Market Price Per Bushel |  |  | 59.79 |  |
|  |  |  | 4.51 |  |

## Crops Enterprise Analysis

Dryland Malt Barley
Acres Cropped: 141.99
Enterprises: 124

|  |  | Total \$ | \$/Acre | \$/Bushel |
| :---: | :---: | :---: | :---: | :---: |
|  | 1. Crop Sales - Imputed Value of Production | 30,292.54 | 213.34 | 3.13 |
|  | 2. Crop Insurance Receipts | 1,765.79 | 12.44 |  |
|  | 3. Miscellaneous Receipts | . 00 | . 00 |  |
|  | 4. Government Program | . 00 | . 00 |  |
|  | 5. Additional Revenue from Straw/ Aftermath Grazing | 384.87 | 2.71 |  |
|  | GROSS RETURN | 32,443.19 | 228.49 | 3.35 |
| (B) | 1. Seed \& Seed Cleaning | 1,535.42 | 10.81 |  |
|  | 2. Fertilizer Rates: 55 N 21P 9K 5S | 5,195.19 | 36.59 |  |
|  | 3. Chemicals | 3,321.25 | 23.39 |  |
|  | 4. Hail / Crop Insurance \& Program Premiums | 1,568.81 | 11.05 |  |
|  | 5. Trucking \& Marketing | 508.63 | 3.58 |  |
|  | 6. Fuel | 1,830.23 | 12.89 |  |
|  | 7. Irrigation Fuel \& Electricity | . 00 | . 00 |  |
|  | 8. Repairs - Machine | 1,879.24 | 13.23 |  |
|  | 9. Repairs - Buildings | 180.81 | 1.27 |  |
|  | 10. Utilities \& Miscellaneous Expenses | 1,730.28 | 12.19 |  |
|  | 11. Custom Work \& Specialized Labour | 519.74 | 3.66 |  |
|  | 12. Operating Interest Paid | 364.73 | 2.57 |  |
|  | 13. Paid Labour \& Benefits (53.24 hours) | 900.85 | 6.34 |  |
|  | 14. Unpaid Labour (133.00 hours) | 1,324.82 | 9.33 |  |
|  | VARIABLE COSTS | 20,859.98 | 146.91 | 2.15 |
| (C) | 1. Cash/Share Rent \& Land Lease | 2,921.86 | 20.58 |  |
|  | 2. Taxes, Water Rates, Lic. \& Insurance | 826.35 | 5.82 |  |
|  | 3. Equipment \& Building a) Depreciation | 4,533.08 | 31.92 |  |
|  | b) Lease Payments | 204.42 | 1.44 |  |
|  | 4. Paid Capital Interest | 1,359.38 | 9.57 |  |
|  | TOTAL CAPITAL COSTS | 9,845.09 | 69.34 | 1.02 |
| (D) | CASH COSTS (B+C-B14-C3) | 24,847.17 | 174.99 | 2.56 |
| (E) | TOTAL PRODUCTION COSTS (B+C) | 30,705.07 | 216.25 | 3.17 |
| (F) | GROSS MARGIN (A-D) | 7,596.03 | 53.50 | . 78 |
|  | RETURN TO UNPAID LABOUR(A-E+B14) | 3,062.94 | 21.57 | . 32 |
|  | RETURN TO INVESTMENT (A-E+C4) 1.8 \% | 3,097.50 | 21.81 | . 32 |
|  | RETURN TO EQUITY (A-E) | 1,738.13 | 12.24 | . 18 |
| INVESTMENT |  |  |  |  |
|  | Land | 111,729.88 | 786.87 |  |
|  | Buildings | 14,043.31 | 98.90 |  |
|  | Machinery | 42,498.36 | 299.30 |  |
|  | Irr. Machinery | . 00 | . 00 |  |
|  | TOTAL | 168,271.55 | 1,185.08 |  |
| MANAGEMENT |  |  |  |  |
|  | Yield Per Acre (Bushel) |  | 68.22 |  |
|  | Expected Market Price Per Bushel |  | 3.13 |  |

## Crops Enterprise Analysis

Dryland Feed Barley
Acres Cropped: 143.34
Enterprises: 359


## Crops Enterprise Analysis <br> Dryland Oats

Acres Cropped: 106.46
Enterprises: 101

| (A) | 1. Crop Sales - Imputed Value of Production |  |  | Total \$ | \$/Acre | \$/Bushel$2.12$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 19,279.35 | 181.10 |  |
|  | 2. Crop Insurance Receipts |  |  | 610.11 | 5.73 |  |
|  | 3. Miscellaneous Receipts |  |  | . 00 | . 00 |  |
|  | 4. Government Program |  |  | . 00 | . 00 |  |
|  | 5. Additional Revenue from Straw / Aftermath Grazing |  |  | 1,377.01 | 12.94 |  |
|  | GROSS RETURN |  |  | 21,266.47 | 199.77 | 2.34 |
| (B) | 1. Seed \& Seed Cleaning |  |  | 1,049.37 | 9.86 |  |
|  | 2. Fertilizer Rates: 57 N 20 | 10K 4S |  | 3,668.49 | 34.46 |  |
|  | 3. Chemicals |  |  | 1,137.46 | 10.68 |  |
|  | 4. Hail / Crop Insurance \& Program Premiums |  |  | 754.32 | 7.09 |  |
|  | 5. Trucking \& Marketing |  |  | 382.33 | 3.59 |  |
|  | 6. Fuel |  |  | 1,297.65 | 12.19 |  |
|  | 7. Irrigation Fuel \& Electricity |  |  | . 00 | . 00 |  |
|  | 8. Repairs - Machine |  |  | 1,307.39 | 12.28 |  |
|  | 9. Repairs - Buildings |  |  | 135.92 | 1.28 |  |
|  | 10. Utilities \& Miscellaneous Expenses |  |  | 1,212.08 | 11.39 |  |
|  | 11. Custom Work \& Specialized Labour |  |  | 867.53 | 8.15 |  |
|  | 12. Operating Interest Paid |  |  | 268.09 | 2.52 |  |
|  | 13. Paid Labour \& Benefits | (55.12 |  | 844.92 | 7.94 |  |
|  | 14. Unpaid Labour | (114.67 |  | 1,141.28 | 10.72 |  |
|  | VARIABLE COSTS |  |  | 14,066.83 | 132.14 | 1.55 |
| (C) | 1. Cash/Share Rent \& Land Lease |  |  | 1,296.49 | 12.18 |  |
|  | 2. Taxes, Water Rates, Lic. \& Insurance |  |  | 537.97 | 5.05 |  |
|  | 3. Equipment \& Building a) Depreciation |  |  | 3,260.24 | 30.63 |  |
|  | b) Le | Payments |  | 125.56 | 1.18 |  |
|  | 4. Paid Capital Interest |  |  | 798.86 | 7.50 |  |
|  | TOTAL CAPITAL COSTS |  |  | 6,019.13 | 56.54 | . 66 |
| (D) | CASH COSTS | (B+C-B14 |  | 15,684.45 | 147.33 | 1.72 |
| (E) | TOTAL PRODUCTION COS | (B+C) |  | 20,085.97 | 188.68 | 2.21 |
| (F) | GROSS MARGIN | (A-D) |  | 5,582.02 | 52.44 | . 61 |
|  | RETURN TO UNPAID LABOUR(A-E+B14) |  |  | 2,321.78 | 21.81 | . 26 |
|  | RETURN TO INVESTMENT | (A-E+C4) | 1.7 \% | 1,979.37 | 18.59 | . 22 |
|  | RETURN TO EQUITY | (A-E) |  | 1,180.51 | 11.09 | . 13 |

## INVESTMENT

Land
Buildings
Machinery
Irr. Machinery
TOTAL

72,443.49 680.51
$11,620.63 \quad 109.16$
29,425.34 276.41

| .00 | .00 |
| ---: | ---: |
| $113,489.46$ | $1,066.07$ |

MANAGEMENT
Yield Per Acre (Bushel)
85.50

Expected Market Price Per Bushel
2.12

## Crops Enterprise Analysis

Dryland Liberty Link Canola
Acres Cropped: 171.63
Enterprises: 115

|  |  | Total \$ | \$/Acre | \$/Bushel |
| :---: | :---: | :---: | :---: | :---: |
|  | 1. Crop Sales - Imputed Value of Production | 57,276.07 | 333.71 | 8.38 |
|  | 2. Crop Insurance Receipts | 2,621.73 | 15.28 |  |
|  | 3. Miscellaneous Receipts | . 00 | . 00 |  |
|  | 4. Government Program | . 00 | . 00 |  |
|  | 5. Additional Revenue from Straw / Aftermath Grazing | 5.22 | . 03 |  |
|  | GROSS RETURN | 59,903.02 | 349.01 | 8.76 |
| (B) | 1. Seed \& Seed Cleaning | 5,308.86 | 30.93 |  |
|  | 2. Fertilizer Rates: 83N 26P 16K 18S | 10,829.19 | 63.09 |  |
|  | 3. Chemicals | 5,409.42 | 31.52 |  |
|  | 4. Hail / Crop Insurance \& Program Premiums | 3,126.10 | 18.21 |  |
|  | 5. Trucking \& Marketing | 827.41 | 4.82 |  |
|  | 6. Fuel | 2,439.75 | 14.21 |  |
|  | 7. Irrigation Fuel \& Electricity | . 00 | . 00 |  |
|  | 8. Repairs - Machine | 2,421.51 | 14.11 |  |
|  | 9. Repairs - Buildings | 324.93 | 1.89 |  |
|  | 10. Utilities \& Miscellaneous Expenses | 2,140.81 | 12.47 |  |
|  | 11. Custom Work \& Specialized Labour | 1,191.51 | 6.94 |  |
|  | 12. Operating Interest Paid | 543.83 | 3.17 |  |
|  | 13. Paid Labour \& Benefits (72.11 hours) | 1,021.20 | 5.95 |  |
|  | 14. Unpaid Labour (203.25 hours) | 2,021.15 | 11.78 |  |
|  | VARIABLE COSTS | 37,605.68 | 219.10 | 5.50 |
| (C) | 1. Cash/Share Rent \& Land Lease | 2,784.71 | 16.22 |  |
|  | 2. Taxes, Water Rates, Lic. \& Insurance | 983.89 | 5.73 |  |
|  | 3. Equipment \& Building a) Depreciation | 5,220.58 | 30.42 |  |
|  | b) Lease Payments | 280.69 | 1.64 |  |
|  | 4. Paid Capital Interest | 2,086.75 | 12.16 |  |
|  | TOTAL CAPITAL COSTS | 11,356.62 | 66.17 | 1.66 |
| (D) | CASH COSTS (B+C-B14-C3) | 41,720.57 | 243.08 | 6.10 |
| (E) | TOTAL PRODUCTION COSTS ( $\mathrm{B}+\mathrm{C}$ ) | 48,962.30 | 285.27 | 7.16 |
| (F) | GROSS MARGIN (A-D) | 18,182.46 | 105.94 | 2.66 |
|  | RETURN TO UNPAID LABOUR(A-E+B14) | 12,961.88 | 75.52 | 1.90 |
|  | RETURN TO INVESTMENT (A-E+C4) 6.6 \% | 13,027.47 | 75.90 | 1.91 |
|  | RETURN TO EQUITY (A-E) | 10,940.73 | 63.74 | 1.60 |
| INVESTMENT |  |  |  |  |
|  | Land | 132,116.33 | 769.75 |  |
|  | Buildings | 17,761.72 | 103.49 |  |
|  | Machinery | 47,563.57 | 277.12 |  |
|  | Irr. Machinery | . 00 | . 00 |  |
|  | TOTAL | 197,441.62 | 1,150.36 |  |
| MANAGEMENT |  |  |  |  |
|  | Yield Per Acre (Bushel) |  | 39.83 |  |
|  | Expected Market Price Per Bushel |  | 8.38 |  |

## Crops Enterprise Analysis

## Dryland Roundup Ready Canola

Acres Cropped: 153.27
Enterprises: 376

| (A) | 1. Crop Sales - Imputed Value of Production | $\begin{gathered} \text { Total \$ } \\ 47,753.94 \end{gathered}$ | \$/Acre 311.56 | \$/Bushel$8.14$ |
| :---: | :---: | :---: | :---: | :---: |
|  | 2. Crop Insurance Receipts | 1,379.08 | 9.00 |  |
|  | 3. Miscellaneous Receipts | 1.75 | . 01 |  |
|  | 4. Government Program | . 00 | . 00 |  |
|  | 5. Additional Revenue from Straw / Aftermath Grazing | 172.29 | 1.12 |  |
|  | GROSS RETURN | 49,307.06 | 321.69 | 8.41 |
| (B) | 1. Seed \& Seed Cleaning | 4,162.48 | 27.16 |  |
|  | 2. Fertilizer Rates: 76N 23P 11K 16S | 8,373.17 | 54.63 |  |
|  | 3. Chemicals | 4,101.77 | 26.76 |  |
|  | 4. Hail / Crop Insurance \& Program Premiums | 2,123.18 | 13.85 |  |
|  | 5. Trucking \& Marketing | 580.98 | 3.79 |  |
|  | 6. Fuel | 2,113.60 | 13.79 |  |
|  | 7. Irrigation Fuel \& Electricity | . 00 | . 00 |  |
|  | 8. Repairs - Machine | 1,916.78 | 12.51 |  |
|  | 9. Repairs - Buildings | 208.75 | 1.36 |  |
|  | 10. Utilities \& Miscellaneous Expenses | 1,667.57 | 10.88 |  |
|  | 11. Custom Work \& Specialized Labour | 746.90 | 4.87 |  |
|  | 12. Operating Interest Paid | 420.00 | 2.74 |  |
|  | 13. Paid Labour \& Benefits (61.35 hours) | 1,025.18 | 6.69 |  |
|  | 14. Unpaid Labour (149.79 hours) | 1,493.41 | 9.74 |  |
| VARIABLE COSTS |  | 28,933.75 | 188.77 | 4.93 |
| (C) | 1. Cash/Share Rent \& Land Lease | 3,321.34 | 21.67 |  |
|  | 2. Taxes, Water Rates, Lic. \& Insurance | 759.01 | 4.95 |  |
|  | 3. Equipment \& Building a) Depreciation | 4,770.89 | 31.13 |  |
|  | 4. Paid Capital Interest b) Lease Payments | 165.10 | 1.08 |  |
|  |  | 1,253.73 | 8.18 |  |
| TOTAL CAPITAL COSTS |  | 10,270.06 | 67.00 | 1.75 |
| (D) | CASH COSTS (B+C-B14-C3) | 32,939.51 | 214.91 | 5.62 |
| (E) | TOTAL PRODUCTION COSTS (B+C) | 39,203.81 | 255.78 | 6.68 |
| (F) | GROSS MARGIN (A-D) | 16,367.56 | 106.79 | 2.79 |
|  | RETURN TO UNPAID LABOUR(A-E+B14) | 11,596.66 | 75.66 | 1.98 |
|  | RETURN TO INVESTMENT (A-E+C4) 7.7 \% | 11,356.98 | 74.10 | 1.94 |
|  | RETURN TO EQUITY (A-E) | 10,103.25 | 65.92 | 1.72 |
| INVESTMENT |  |  |  |  |
|  | Land | 88,880.63 | 579.88 |  |
|  | Buildings | 14,902.01 | 97.22 |  |
|  | Machinery | 44,232.68 | 288.58 |  |
|  | Irr. Machinery | . 00 | . 00 |  |
|  | TOTAL | 148,015.32 | 965.69 |  |
| MANAGEMENT |  |  |  |  |
|  | Yield Per Acre (Bushel) |  | 38.26 |  |
|  | Expected Market Price Per Bushel |  | 8.14 |  |

## Crops Enterprise Analysis <br> Dryland Peas

Acres Cropped: 136.13
Enterprises: 129

|  |  | Total \$ | \$/Acre | \$/Bushel |
| :---: | :---: | :---: | :---: | :---: |
| (A) | 1. Crop Sales - Imputed Value of Production | 25,067.25 | 184.14 | 4.93 |
|  | 2. Crop Insurance Receipts | 4,410.74 | 32.40 |  |
|  | 3. Miscellaneous Receipts | . 00 | . 00 |  |
|  | 4. Government Program | . 00 | . 00 |  |
|  | 5. Additional Revenue from Straw / Aftermath Grazing | 121.02 | . 89 |  |
|  | GROSS RETURN | 29,599.01 | 217.43 | 5.82 |
| (B) | 1. Seed \& Seed Cleaning | 3,182.86 | 23.38 |  |
|  | 2. Fertilizer Rates: 5 N 15P $\quad 5 \mathrm{~K} \quad 4 \mathrm{~S}$ | 1,202.97 | 8.84 |  |
|  | 3. Chemicals | 3,875.48 | 28.47 |  |
|  | 4. Hail / Crop Insurance \& Program Premiums | 1,411.31 | 10.37 |  |
|  | 5. Trucking \& Marketing | 484.83 | 3.56 |  |
|  | 6. Fuel | 1,879.38 | 13.81 |  |
|  | 7. Irrigation Fuel \& Electricity | . 00 | . 00 |  |
|  | 8. Repairs - Machine | 1,589.36 | 11.68 |  |
|  | 9. Repairs - Buildings | 264.59 | 1.94 |  |
|  | 10. Utilities \& Miscellaneous Expenses | 1,551.74 | 11.40 |  |
|  | 11. Custom Work \& Specialized Labour | 518.52 | 3.81 |  |
|  | 12. Operating Interest Paid | 349.06 | 2.56 |  |
|  | 13. Paid Labour \& Benefits (42.08 hours) | 605.43 | 4.45 |  |
|  | 14. Unpaid Labour (128.05 hours) | 1,276.57 | 9.38 |  |
|  | VARIABLE COSTS | 18,192.09 | 133.64 | 3.58 |
| (C) | 1. Cash/Share Rent \& Land Lease | 1,413.15 | 10.38 |  |
|  | 2. Taxes, Water Rates, Lic. \& Insurance | 688.35 | 5.06 |  |
|  | 3. Equipment \& Building a) Depreciation | 3,533.55 | 25.96 |  |
|  | b) Lease Payments | 174.94 | 1.29 |  |
|  | 4. Paid Capital Interest | 1,149.40 | 8.44 |  |
|  | TOTAL CAPITAL COSTS | 6,959.39 | 51.12 | 1.37 |
| (D) | CASH COSTS (B+C-B14-C3) | 20,341.36 | 149.42 | 4.00 |
| (E) | TOTAL PRODUCTION COSTS ( $\mathrm{B}+\mathrm{C}$ ) | 25,151.48 | 184.76 | 4.95 |
| (F) | GROSS MARGIN (A-D) | 9,257.65 | 68.01 | 1.82 |
|  | RETURN TO UNPAID LABOUR(A-E+B14) | 5,724.10 | 42.05 | 1.13 |
|  | RETURN TO INVESTMENT (A-E+C4) 4.2 \% | 5,596.93 | 41.11 | 1.10 |
|  | RETURN TO EQUITY (A-E) | 4,447.53 | 32.67 | . 87 |
| INVESTMENT |  |  |  |  |
|  | Land | 90,197.64 | 662.58 |  |
|  | Buildings | 11,234.49 | 82.53 |  |
|  | Machinery | 32,448.62 | 238.36 |  |
|  | Irr. Machinery | . 00 | . 00 |  |
|  | TOTAL | 133,880.75 | 983.46 |  |
| MANAGEMENT |  |  |  |  |
|  | Yield Per Acre (Bushel) |  | 37.36 |  |
|  | Expected Market Price Per Bushel |  | 4.93 |  |

## I INCOME

A Imputed Value of Production - total of estimated yields/acre $X$ estimated final prices
B Crop Insurance Receipts - added regardless of when payment is received
C Miscellaneous Receipts - such as patronage dividends or input rebates
D Government Program Receipts - allocated to all cropped acres equally
E StrawlAftermath Grazing Revenue - value of straw + imputed value of grazing

## II EXPENSES

A Crop Specific Inputs - allocated by producer to each crop as documented on the survey form

1. Seed
2. Fertilizer
3. Chemical
4. Hail and Crop Insurance
5. Custom Work and Specialized Labour
6. Land Rent - cash rent or crop share (converted to a cash basis)
B Allocated Crop Inputs - allocation ratios based on research from AAFRD
7. Irrigation to Dryland Ratio - allocated to crops at a 3:1 ratio
8. Trucking and Marketing - allocated to specific cropping acres by producer
9. Fuel - Summerfallow - allocation of 0.3:1 compared to crop acres; Sugar beets allocation of 2.96:1 compared to other irrigated crop acres
10. Irrigation Fuel - allocation based on total pumping hours for each crop
11. Machinery Repairs - allocated equally to all acres except summerfallow (0.3:1) and special crops (as specified by producer)
12. Building Repairs - allocated to all acres equally except for special crops buildings
13. Operating Interest - interest paid on operating loans allocated equally
14. Paid Labour - based on allocations between crops as specified by producer
15. Unpaid and Operator Labour - operator $\$ 10 /$ hour, other unpaid labour - $\$ 7.50 /$ hour
16. Land Taxes - allocated equally to all owned cropped acres
17. Water Rates - allocated equally to all owned irrigated acres
18. Water Rates - allocated equally to all owned irrigated acres
19. Equipment Depreciation - imputed at $8.5 \%$ for power equipment, $11 \%$ for non-power, based on current market value
20. Insurance and Licenses - allocated to all cropped acres equally
21. Building Depreciation - imputed at $5 \%$ on the current market value
22. Paid Capital Interest - allocated to all owned cropped acres equally except summerfallow (0.25:1)

## III CAPITAL INVESTMENT

A Land - producer estimate of bare land value for both irrigated and dryland owned acreage
B Buildings - allocated equally to all acreage except special crops buildings (allocated to the crop)
C Equipment

1. General Use - allocated to all acres equally, except summerfallow (0.3:1)
2. Crop Specific - allocated by producer to each crop based on percentage of use
3. Irrigation - allocated according to pumping hours as specified by producer

## IV SUMMARY CALCULATION

A Gross Return = imputed value of production + crop insurance receipts + miscellaneous receipts + government program payments + straw/grazing revenue
B Variable Costs $=$ seed + fertilizer + chemicals + crop insurance + trucking and marketing + fuel + machinery and building repairs + utilities + miscellaneous overhead + custom work + operating interest + paid and unpaid labour
C Total Capital Costs = land rent + land taxes + water rates + insurance + depreciation + paid capital interest
D Cash Costs = variable costs + capital costs unpaid labour - depreciation
E Total Production Costs = variable costs + total capital costs
F Gross Margin (returns left to cover total capital costs and operator equity) = gross return - total cash costs
G Return to Unpaid Labour (funds remaining after all expenses have been paid except unpaid labour) $=$ gross return - total production costs + unpaid labour
H Return to Investment (shows the operation's ability to earn a return on its total assets) = gross return - total production costs + paid capital interest
I Return to Equity (amount remaining from operations used to provide a return to individual or shareholder equity) = gross return - total production costs

## FREQUENCY AND CUMULATIVE FREQUENCY DISTRIBUTION

## Why use distribution charts?

Distribution charts organize data into pictures, which increases our understanding of the mean (average) and variability of an event. Frequency distribution relates the percentage (or number) of observations that fall into a specific range. Cumulative frequency distribution displays the same information, but expresses it as a rate of change or dispersion. A steeper slope means greater rate of change or less variability. A more gradual slope implies a slower rate of change or more variability. Frequency distribution records the number of items within the intervals, whereas cumulative frequency also illustrates how many observations lie above or below certain values.

## Top Third versus the Average:

The Top Third benchmarks apply another layer of analysis when compared to the total group. Top Third averages are calculated from the fields that have the highest return to equity. Looking at the top third provides insight and encourages discussion of differences in management.

Note: In this discussion, spring wheat illustrates the important messages for all of the following crop frequency distribution charts. There may be minor differences in numbers due to rounding.

## Yield Distribution:

Between 2004 and 2008, the provincial dryland spring wheat yield average is 44 bushels per acre and 53 bushels per acre for the Top Third producers. While the mean is important, the added consideration of variability ultimately sets the stage for good decision-making and management choices. The first pair of charts provides a better understanding of yield variability. In any given year, in any given location throughout the province producers experience a range of growing conditions that are outside of their control from crop failures to bumper crops.

- The minimum is less than $10 \mathrm{bu} / \mathrm{ac}$ and the maximum is over $80 \mathrm{bu} / \mathrm{ac}$
- $50 \%$ of all spring wheat fields yield less than the mean ( $44 \mathrm{bu} / \mathrm{ac}$ )
- If yields were distributed normally, then we would expect $50 \%$ of top third spring wheat fields to yield less than 53 bu/ac


## Profitability Distribution:

Return to Equity (R2E) and Contribution Margin (CM) can be used to compare the profitability of one crop versus another or farm enterprises in the same industry. R2E is the amount remaining from operations that provides a return to the individual or shareholder equity. CM is the return over variable costs, which are a combination of variable cash and non-cash (unpaid labour) costs. CM is the best single indicator of profitability at the individual field level and it is used to compare and select crops to grow regardless of the fields being owned or rented. The first objective in setting up a crop plan is to select crops with a positive contribution margin; this will identify the most profitable crop mix over the long term.

Profitability is shown by unit of production for both per acre and per bushel, but per bushel highlights the yield response. Approximately:

- $54 \%$ of the spring wheat fields had a positive R2E on a per acre basis
- $58 \%$ of the spring wheat fields had a positive R2E on a per bushel basis
- $77 \%$ of the spring wheat fields had a positive CM on a per acre basis
- $80 \%$ of the spring wheat fields had a positive CM on a per bushel basis


## Cost Distribution:

Managing unit costs of production is one of the most significant strategies to ensure profitability in a mature commodity industry. Therefore, understanding cost distributions provides a basis for cost control and managing yield by dollar invested. Just like in the previous Enterprise Analyses, the following frequency charts provide another look at these important costing relationships.
Crop producers have a tendency to narrowly focus on seed, fertilizer and chemical costs (SFC) and yield response. But, other variable costs (OVC) also have significant implications on overall costing, yield response and ultimately profitability. These charts intend to expand the profit driver focus beyond SFC and yield response.
Cost distributions are shown for both per acre and per bushel units of production. The per bushel charts highlight the yield response as noted by the differences in slope in the Cumulative Frequency charts (per acre is steeper and per bushel is spread out).

- SFC and OVC account for about $50 \%$ of the total Variable Costs each

Therefore, overlooking the significance of OVC can be costly and lead to flawed cropping plans.

It is important to look at Cash Costs for individual field analysis (as an indication of cash flow pressure points). Cash costs include all cash expenses accrued to the production of that crop. Total Production Costs are important when assessing all crops together for an overall enterprise analysis; relaying the longer term cost efficiency of each crop and the combined crop mix. Total production costs include the non-cash elements of unpaid (contributed) labour and depreciation, in addition to cash costs.

- If all spring wheat fields were at the mean price of $\$ 4.57 / \mathrm{bu}$, then $75 \%$ of the fields are covering their cash costs and $60 \%$ of the fields are covering their total production costs. In the long run, the best mix of crops would cover total production costs and give a positive net return per acre.


## Conclusion:

Understanding these concepts in $A_{\text {qui }}$ Profit $^{\$}$ and evaluating historical performance on a per unit of production (i.e. per bushel) basis can be very useful for other Alberta Agriculture and Rural Development applications. For example, CropChoice\$ is a tool that combines traditional crop planning with the ability to measure the riskiness of your plan. Producers can then creatively evaluate potential risk management strategies.

Frequency Distribution: Yield


Cumulative Frequency: Yield


Frequency Distribution: Price


Cumulative Frequency: Price




Cumulative Frequency: Profitability/Bushel


Alberta - Dryland Spring Wheat: 2004-08






Cumulative Frequency: Costs/Acre





Alberta - Dryland Feed Barley: 2004-08

Frequency Distribution: Yield


Cumulative Frequency: Yield


Frequency Distribution: Price


## Cumulative Frequency: Price




Cumulative Frequency: Profitability/Acre


Frequency Distribution: Profitability/Bushel


Cumulative Frequency: Profitability/Bushel


Alberta - Dryland Feed Barley: 2004-08





Alberta - Dryland Roundup Ready Canola: 2004-08

Frequency Distribution: Yield


Cumulative Frequency: Yield


Frequency Distribution: Price


Cumulative Frequency: Price


Frequency Distribution: Profitability/Acre


Cumulative Frequency: Profitability/Acre


Frequency Distribution: Profitability/Bushel


## Cumulative Frequency: Profitability/Bushel



Alberta - Dryland Roundup Ready Canola: 2004-08


Cumulative Frequency: Variable Costs/Acre



Cumulative Frequency: Variable Costs/Bushel



Cumulative Frequency: Costs/Acre




## Alberta - Dryland Roundup Ready Canola: 2004-08



Cumulative Frequency: Seed-Fert-Chem/Acre





## Cumulative Frequency: Other Variable Costs/Acre



Frequency Distribution: Other Variable Costs/Bushel


Cumulative Frequency: Other Variable Costs/Bushel


