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# Cost and Return Benchmarks for Irrigated Crops and Forages

# Alberta 2004-08



Government of Alberta ■ Agriculture and Rural Development



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# **Cost and Return Benchmarks**

# for Irrigated Crops and Forages

## Alberta 2004-08

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# **OVERVIEW**

## Crop and Forage Benchmarks: 2004-2008

The *AgriProfit*<sup>#</sup> Business Analysis and Research Program collects annual, real farm cost of production information from Alberta producers. These participants provide a valuable economic and financial representation of Alberta's cropping industry. The Economics Branch uses *AgriProfit*<sup>#</sup> data to produce these provincial field and forage crop costs and returns (or benchmarks).

*AgriProfit*<sup>#</sup> benchmarks allow for economic and financial comparisons of various field and forage crops. Benchmarks are a point of reference only. They should not replace individual cropping and financial management information as there is a danger of over or underestimating individual costs and returns. Strategic planning is far more effective when individual costs are used. Managing unit costs of production is one of the most significant strategies to ensure profitability in a mature commodity industry.

In the Crops and Forage Enterprise Analyses take a look at the following relationships:

- Seed, Fertilizer and Chemical (SFC) costs to total Variable Costs (Expand your profit driver focus beyond SFC and yield response.)
- Other Variable Costs (OVC, not including SFC) to total Variable Costs (OVC can have significant implications on overall costing, yield response and profitability.)
- Total Production Costs (TPC) per unit and Expected Market Price per unit (TPC > Price = Loss, TPC < Price = Profit)</li>
   \*Knowing TPC/unit is key for making profitable production & marketing decisions.
- Depreciation cost differences between crops and soil zone regions Capital costs, Fixed costs or Overheads are a burden for many farm businesses.
- Contribution Margin (CM) for comparing crop choices (Gross Revenue (A) less Variable Costs (B) divided by the unit) CM represents the amount a particular crop contributes to enterprise fixed costs and a return to management & equity.

#### **Questions or Comments:**

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**Irrigated Spring Wheat** 

## Acres Cropped: 94.67

<i></i>		Total \$	\$/Acre	\$/Bushel
• •	1. Crop Sales - Imputed Value of Production	31,680.32	334.65	4.64
	2. Crop Insurance Receipts	7,268.32	76.78	
	3. Miscellaneous Receipts	.16	.00	
	4. Government Program	.00	.00	
	5. Additional Revenue from Straw / Aftermath Grazing	1,691.00	17.86	
	GROSS RETURN	40,639.80	429.29	5.95
В)	1. Seed & Seed Cleaning	1,691.07	17.86	
	2. Fertilizer Rates: 108N 35P 6K 0S	5,830.51	61.59	
	3. Chemicals	2,910.04	30.74	
	4. Hail / Crop Insurance & Program Premiums	996.99	10.53	
	5. Trucking & Marketing	581.94	6.15	
	6. Fuel	2,789.39	29.47	
	7. Irrigation Fuel & Electricity (Water: 7.43 inches)	1,546.11	16.33	
	8. Repairs - Machine	2,433.21	25.70	
	9. Repairs - Buildings	108.50	1.15	
	0. Utilities & Miscellaneous Expenses	1,571.31	16.60	
1	1. Custom Work & Specialized Labour	368.10	3.89	
1	2. Operating Interest Paid	570.44	6.03	
1	3. Paid Labour & Benefits (106.77 hours)	1,438.98	15.20	
1	4. Unpaid Labour (117.62 hours)	1,176.19	12.42	
	VARIABLE COSTS	24,012.76	253.66	3.52
(C)	1. Cash/Share Rent & Land Lease	3,367.89	35.58	
	2. Taxes, Water Rates, Lic. & Insurance	2,082.16	21.99	
	3. Equipment & Building a) Depreciation	5,788.73	61.15	
	b) Lease Payments	864.91	9.14	
	4. Paid Capital Interest	1,496.16	15.80	
	TOTAL CAPITAL COSTS	13,599.84	143.66	1.99
(D)	CASH COSTS (B+C-B14-C3)	30,647.68	323.74	4.49
<b>E</b> )	TOTAL PRODUCTION COSTS (B+C)	37,612.59	397.32	5.51
F)	GROSS MARGIN (A-D)	9,992.12	105.55	1.46
	RETURN TO UNPAID LABOUR(A-E+B14)	4,203.39	44.40	.62
	RETURN TO INVESTMENT (A-E+C4) 1.9 %	4,523.36	47.78	.66
	RETURN TO EQUITY (A-E)	3,027.21	31.98	.44
NVE	STMENT			
	Land	168,637.04	1,781.38	
	Buildings	12,882.13	136.08	
	Machinery	40,387.94	426.63	
	Irr. Machinery	18,236.94	192.64	
	TOTAL	240,144.05	2,536.73	
	AGEMENT	-,	_,	
VIAIN/	Yield Per Acre (Bushel)		72.15	
	Expected Market Price Per Bushel		4.64	
	LAPEULEU MAINEL FILLE FEI DUSHEI		4.04	

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**Irrigated Winter Wheat** 

## Acres Cropped: 96.67

		Total \$	\$/Acre	\$/Bushel
(A)	1. Crop Sales - Imputed Value of Production	55,486.67	574.00	7.00
	2. Crop Insurance Receipts	14,938.07	154.53	
	3. Miscellaneous Receipts	.00	.00	
	4. Government Program	.00	.00	
	5. Additional Revenue from Straw / Aftermath Grazing	.00	.00	
	GROSS RETURN	70,424.73	728.53	8.88
(B)	1. Seed & Seed Cleaning	1,933.33	20.00	
	2. Fertilizer Rates: 100N 20P 20K 15S	6,766.67	70.00	
	3. Chemicals	2,610.00	27.00	
	4. Hail / Crop Insurance & Program Premiums	1,888.87	19.54	
	5. Trucking & Marketing	403.41	4.17	
	6. Fuel	2,358.14	24.39	
	7. Irrigation Fuel & Electricity (Water: 9.00 inches)	1,183.94	12.25	
	8. Repairs - Machine	1,092.70	11.30	
	9. Repairs - Buildings	596.34	6.17	
	10. Utilities & Miscellaneous Expenses	874.27	9.04	
	11. Custom Work & Specialized Labour	165.30	1.71	
	12. Operating Interest Paid	1,391.80	14.40	
	13. Paid Labour & Benefits (45.89 hours)	734.17	7.59	
	14. Unpaid Labour (30.29 hours)	302.86	3.13	
	VARIABLE COSTS	22,301.79	230.71	2.81
(C)	1. Cash/Share Rent & Land Lease	.00	.00	
	2. Taxes, Water Rates, Lic. & Insurance	434.17	4.49	
	3. Equipment & Building a) Depreciation	3,377.36	34.94	
	b) Lease Payments	841.89	8.71	
	4. Paid Capital Interest	.00	.00	
	TOTAL CAPITAL COSTS	4,653.42	48.14	.59
(D)	CASH COSTS (B+C-B14-C3)	23,274.99	240.78	2.94
(E)	TOTAL PRODUCTION COSTS (B+C)	26,955.21	278.85	3.40
(F)	GROSS MARGIN (A-D)	47,149.74	487.76	5.95
. ,	RETURN TO UNPAID LABOUR(A-E+B14)	43,772.38	452.82	5.52
	RETURN TO INVESTMENT (A-E+C4) 11.2 %	43,469.52	449.68	5.48
	RETURN TO EQUITY (A-E)	43,469.52	449.68	5.48
NV	ESTMENT			
	Land	348,000.00	3,600.00	
	Buildings	2,858.92	29.57	
	Machinery	32,541.10	336.63	
	Irr. Machinery	4,254.69	44.01	
	TOTAL	387,654.71	4,010.22	
			- <b>-</b> , <b>0</b> 10. <b>22</b>	
<b>VIA</b> N			00.00	
	Yield Per Acre (Bushel)		82.00	
	Expected Market Price Per Bushel		7.00	

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#### Irrigated Durum

## Acres Cropped: 136.69

<b>( •</b> )	1. Oran Oplan, Instructed Making of Decidentian	Total \$	\$/Acre	\$/Bushel
(A)	1. Crop Sales - Imputed Value of Production	65,391.93	478.39	5.96
	2. Crop Insurance Receipts	17,235.13	126.09	
	3. Miscellaneous Receipts	.00	.00	
	4. Government Program	.00	.00	
	5. Additional Revenue from Straw / Aftermath Grazin		18.89	
	GROSS RETURN	85,209.80	623.37	7.76
(B)	1. Seed & Seed Cleaning	2,532.84	18.53	
	2. Fertilizer Rates: 115N 34P 10K 7S	9,597.53	70.21	
	3. Chemicals	4,247.91	31.08	
	4. Hail / Crop Insurance & Program Premiums	2,313.31	16.92	
	5. Trucking & Marketing	881.65	6.45	
	6. Fuel	2,794.60	20.44	
	7. Irrigation Fuel & Electricity (Water: 9.81 inches)		18.19	
	8. Repairs - Machine	2,497.62	18.27	
	9. Repairs - Buildings	350.35	2.56	
	10. Utilities & Miscellaneous Expenses	1,458.13	10.67	
	11. Custom Work & Specialized Labour	1,110.63	8.13	
	12. Operating Interest Paid	999.63	7.31	
	13. Paid Labour & Benefits(146.51 hours)	2,025.82	14.82	
	14. Unpaid Labour(141.28 hours)	1,412.76	10.34	
	VARIABLE COSTS	34,708.93	253.92	3.16
(C)	1. Cash/Share Rent & Land Lease	4,297.13	31.44	
	2. Taxes, Water Rates, Lic. & Insurance	1,850.93	13.54	
	3. Equipment & Building a) Depreciation	7,118.36	52.08	
	b) Lease Payments	1,029.00	7.53	
	4. Paid Capital Interest	1,805.87	13.21	
	TOTAL CAPITAL COSTS	16,101.29	117.79	1.47
(D)	CASH COSTS (B+C-B14-C3)	42,279.09	309.30	3.85
(E)	TOTAL PRODUCTION COSTS (B+C)	50,810.22	371.71	4.63
(F)	GROSS MARGIN (A-D)	42,930.70	314.07	3.91
	RETURN TO UNPAID LABOUR(A-E+B14)	35,812.34	261.99	3.26
	RETURN TO INVESTMENT (A-E+C4) 9.9	<b>36,205.44</b>	264.87	3.30
	RETURN TO EQUITY (A-E)	34,399.58	251.66	3.13
INVE	ESTMENT			
	Land	279,734.62	2,046.45	
	Buildings	8,051.45	58.90	
	Machinery	49,569.71	362.64	
	Irr. Machinery	28,100.46	205.57	
	TOTAL	365,456.24	2,673.57	
M A F			_,0,0,0,0	
NAN	Vield Por Acro (Bushol)		80.30	
	Yield Per Acre (Bushel)			
	Expected Market Price Per Bushel		5.96	

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Irrigated Soft Wheat

## Acres Cropped: 94.64

	Total \$	\$/Acre	\$/Bushel
(A) 1. Crop Sales - Imputed Value of Production	50,398.57	532.53	4.84
2. Crop Insurance Receipts	526.45	5.56	
3. Miscellaneous Receipts	.00	.00	
4. Government Program	.00	.00	
5. Additional Revenue from Straw / Aftermath Grazing	5,227.08	55.23	
GROSS RETURN	56,152.10	593.32	5.39
B) 1. Seed & Seed Cleaning	1,421.07	15.02	
2. Fertilizer Rates: 113N 29P 8K	5,774.77	61.02	
3. Chemicals	2,516.25	26.59	
4. Hail / Crop Insurance & Program Premiums	1,127.41	11.91	
5. Trucking & Marketing	790.64	8.35	
6. Fuel	1,723.02	18.21	
7. Irrigation Fuel & Electricity (Water: 7.76 inches)	1,512.18	15.98	
8. Repairs - Machine	1,625.30	17.17	
9. Repairs - Buildings	163.92	1.73	
10. Utilities & Miscellaneous Expenses	1,732.86	18.31	
11. Custom Work & Specialized Labour	2,426.33	25.64	
12. Operating Interest Paid	166.74	1.76	
13. Paid Labour & Benefits (73.08 hours)	1,015.41	10.73	
14. Unpaid Labour (153.41 hours)	1,534.10	16.21	
VARIABLE COSTS	23,530.01	248.63	2.26
(C) 1. Cash/Share Rent & Land Lease	6,649.84	70.26	
2. Taxes, Water Rates, Lic. & Insurance	1,470.38	15.54	
3. Equipment & Building a) Depreciation	5,501.16	58.13	
b) Lease Payments	79.04	.84	
4. Paid Capital Interest	1,308.76	13.83	
TOTAL CAPITAL COSTS	15,009.18	158.59	1.44
(D) CASH COSTS (B+C-B14-C3)	31,503.92	332.88	3.02
(E) TOTAL PRODUCTION COSTS (B+C)	38,539.18	407.22	3.70
(F) GROSS MARGIN (A-D)	24,648.18	260.44	2.36
RETURN TO UNPAID LABOUR(A-E+B14)	19,147.02	202.31	1.84
RETURN TO INVESTMENT (A-E+C4) 10.5 9	•	199.93	1.82
RETURN TO EQUITY (A-E)	17,612.92	186.10	1.69
INVESTMENT			
Land	112,574.00	1,189.50	
Buildings	10,897.52	115.15	
Machinery	35,526.36	375.38	
Irr. Machinery	21,821.23	230.57	
TOTAL	180,819.10	1,910.60	
MANAGEMENT			
Yield Per Acre (Bushel)		110.12	
Expected Market Price Per Bushel		4.84	

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Irrigated Feed Barley

## Acres Cropped: 84.78

	Total \$	\$/Acre	\$/Bushel
A) 1. Crop Sales - Imputed Value of Production	26,102.50	307.87	2.97
2. Crop Insurance Receipts	376.02	4.44	
3. Miscellaneous Receipts	.00	.00	
4. Government Program	.00	.00	
5. Additional Revenue from Straw / Aftermath Grazing	2,382.57	28.10	
GROSS RETURN	28,861.09	340.41	3.29
B) 1. Seed & Seed Cleaning	1,002.03	11.82	
2. Fertilizer Rates: 93N 21P 2K	4,236.02	49.96	
3. Chemicals	1,925.70	22.71	
4. Hail / Crop Insurance & Program Premiums	744.50	8.78	
5. Trucking & Marketing	702.50	8.29	
6. Fuel	1,535.08	18.11	
7. Irrigation Fuel & Electricity (Water: 6.50 inches)	1,107.93	13.07	
8. Repairs - Machine	1,677.20	19.78	
9. Repairs - Buildings	120.08	1.42	
10. Utilities & Miscellaneous Expenses	1,191.30	14.05	
11. Custom Work & Specialized Labour	1,721.01	20.30	
12. Operating Interest Paid	261.83	3.09	
13. Paid Labour & Benefits (67.24 hours)	985.85	11.63	
14. Unpaid Labour (120.09 hours)	1,199.42	14.15	
VARIABLE COSTS	18,410.43	217.15	2.10
C) 1. Cash/Share Rent & Land Lease	4,924.04	58.08	
2. Taxes, Water Rates, Lic. & Insurance	1,072.95	12.66	
3. Equipment & Building a) Depreciation	4,253.64	50.17	
b) Lease Payments	36.99	.44	
4. Paid Capital Interest	827.01	9.75	
TOTAL CAPITAL COSTS	11,114.63	131.09	1.27
D) CASH COSTS (B+C-B14-C3)	24,072.02	283.92	2.74
E) TOTAL PRODUCTION COSTS (B+C)	29,525.07	348.24	3.36
F) GROSS MARGIN (A-D)	4,789.08	56.49	.55
RETURN TO UNPAID LABOUR(A-E+B14)	535.44	6.32	.06
<b>RETURN TO INVESTMENT</b> (A-E+C4) .1 %	163.04	1.92	.02
RETURN TO EQUITY (A-E)	(663.97)	(7.83)	(.08)
NVESTMENT			
Land	90,280.83	1,064.84	
Buildings	9,848.20	116.16	
Machinery	29,392.07	346.67	
Irr. Machinery	13,796.09	162.72	
TOTAL	143,317.20	1,690.39	
MANAGEMENT			
Yield Per Acre (Bushel)		103.49	

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#### Irrigated Pedigreed Canola

## Acres Cropped: 145.00

(A)	1. Crop Sales - Imputed Value of P	Production	<b>Total \$</b> 122,974.13	<b>\$/Acre</b> 848.10	<b>\$/Bushel</b> 20.41
(~)	2. Crop Insurance Receipts	Toddellon	.00	.00	20.41
	3. Miscellaneous Receipts		.00	.00	
	4. Government Program		.00	.00	
	5. Additional Revenue from Straw	Aftermeth Grazing	.00	.00	
	GROSS RETURN	Alternatin Grazing	122,974.13	.00 848.10	20.41
			·		20.41
(B)	1. Seed & Seed Cleaning		2,450.00	16.90	
	2. Fertilizer Rates: 107N 30P 3. Chemicals		7,511.25 10,861.50	51.80 74.91	
		Dromiumo	5,053.50	34.85	
	4. Hail / Crop Insurance & Program	TEIlliums		9.58	
	<ol> <li>5. Trucking &amp; Marketing</li> <li>6. Fuel</li> </ol>		1,388.50		
		Votor: 12.00 inchas)	3,247.13	22.39	
		Vater: 12.00 inches)	4,253.95 3,406.18	29.34 23.49	
	8. Repairs - Machine		148.49	23.49	
	9. Repairs - Buildings 10. Utilities & Miscellaneous Expens		1,675.29	11.55	
	11. Custom Work & Specialized Lab		5,342.90	36.85	
	12. Operating Interest Paid	JUUI	223.13	1.54	
	13. Paid Labour & Benefits	(165.15 hours)	2,477.29	17.08	
	14. Unpaid Labour	(105.15 hours) (98.91 hours)	989.09	6.82	
	•	(90.91 110015)	49,028.21	338.13	8.14
$(\mathbf{c})$	VARIABLE COSTS		·		0.14
(C)	1. Cash/Share Rent & Land Lease		8,250.00	56.90	
	2. Taxes, Water Rates, Lic. & Insul		1,630.82	11.25 52.96	
	3. Equipment & Building a) Depre		7,678.99 .00	.00	
	4. Paid Capital Interest	Payments	.00 1,410.87	.00 9.73	
	TOTAL CAPITAL COSTS		<b>18,970.68</b>	9.73 130.83	3.15
<u> </u>			•		
(D) (E)	CASH COSTS TOTAL PRODUCTION COSTS	(B+C-B14-C3) (B+C)	59,330.82 67,998.90	409.18 468.96	9.85 11.29
(F)	GROSS MARGIN	(A-D)	63,643.31	438.92	10.56
(• )	RETURN TO UNPAID LABOUR	• •	55,964.32	385.96	9.29
	RETURN TO INVESTMENT	(A-E+C4) 23.8 %	56,386.10	388.87	9.36
	RETURN TO EQUITY	(A-E)	54,975.23	379.14	9.12
INVF	STMENT	、 <i>`</i> ,			
	Land		140,000.00	965.52	
	Buildings		17,328.81	119.51	
	Machinery		43,943.55	303.06	
	Irr. Machinery		35,921.05	247.73	
	TOTAL	-	237,193.41	1,635.82	
			201,100.41	1,000.02	
WAN	IAGEMENT Yield Per Acre (Bushel)			41.55	
				41.55 20.41	
	Expected Market Price Per Bush	iei		20.41	

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#### Irrigated Roundup Ready Canola

## Acres Cropped: 127.17

			Total \$	\$/Acre	\$/Bushel
(A)	1. Crop Sales - Imputed Value of	Production	60,087.94	472.51	16.49
	2. Crop Insurance Receipts		29,264.47	230.13	
	3. Miscellaneous Receipts		.00	.00	
	4. Government Program		.00	.00	
	5. Additional Revenue from Straw	/ Aftermath Grazing	160.62	1.26	
	GROSS RETURN		89,513.03	703.90	24.56
(B)	1. Seed & Seed Cleaning		3,469.67	27.28	
	2. Fertilizer Rates: 111N 29P	10K 16S	9,549.02	75.09	
	3. Chemicals		5,790.42	45.53	
	4. Hail / Crop Insurance & Progra	m Premiums	3,528.74	27.75	
	5. Trucking & Marketing		573.75	4.51	
	6. Fuel		2,924.48	23.00	
	7. Irrigation Fuel & Electricity (	Water: 9.37 inches)	2,965.47	23.32	
	8. Repairs - Machine		1,670.38	13.14	
	9. Repairs - Buildings		320.18	2.52	
	10. Utilities & Miscellaneous Exper	ises	1,633.59	12.85	
	11. Custom Work & Specialized La	bour	1,874.23	14.74	
	12. Operating Interest Paid		844.76	6.64	
	13. Paid Labour & Benefits	(59.72 hours)	1,153.14	9.07	
	14. Unpaid Labour	(153.34 hours)	1,533.44	12.06	
	VARIABLE COSTS		37,831.28	297.49	10.38
(C)	1. Cash/Share Rent & Land Leas	e	533.32	4.19	
	2. Taxes, Water Rates, Lic. & Inst	urance	2,214.47	17.41	
	3. Equipment & Building a) Depr	eciation	6,538.19	51.41	
	b) Leas	e Payments	286.68	2.25	
	4. Paid Capital Interest		1,755.81	13.81	
	TOTAL CAPITAL COSTS		11,328.47	89.08	3.11
(D)	CASH COSTS	(B+C-B14-C3)	41,088.11	323.10	11.27
(E)	TOTAL PRODUCTION COSTS	6 (B+C)	49,159.75	386.58	13.49
(F)	GROSS MARGIN	(A-D)	48,424.91	380.80	13.29
	RETURN TO UNPAID LABOU	R(A-E+B14)	41,886.72	329.38	11.49
	RETURN TO INVESTMENT	(A-E+C4) 10.3 %	42,109.08	331.13	11.55
	<b>RETURN TO EQUITY</b>	(A-E)	40,353.28	317.33	11.07
INV	ESTMENT				
	Land		326,179.17	2,564.97	
	Buildings		13,055.97	102.67	
	Machinery		43,813.27	344.53	
	Irr. Machinery		23,810.00	187.23	
	TOTAL	-	406,858.41	3,199.41	
M A N	NAGEMENT		,	•,•••••	
MAN	Yield Per Acre (Bushel)			28.66	
		shal			
	Expected Market Price Per Bus			16.49	

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#### **Irrigated Peas**

## Acres Cropped: 130.33

( • • •	1 Crop Salos Imputed Value of	Production	<b>Total \$</b> 26,467.86	<b>\$/Acre</b> 203.08	<b>\$/Bushel</b> 5.41
• •	1. Crop Sales - Imputed Value of 2. Crop Insurance Receipts	FIGUICION	20,407.00 35,241.64	203.08	5.41
			.00	.00	
	3. Miscellaneous Receipts		.00		
	4. Government Program	/ Aftermeth Creming		.00	
:	5. Additional Revenue from Straw GROSS RETURN	Altermath Grazing	1,040.91 62,750.42	7.99 <b>481.46</b>	12.82
			·		12.02
	1. Seed & Seed Cleaning		3,540.43	27.16	
	2. Fertilizer Rates: 1N 0P 0	K	109.20	.84	
	3. Chemicals		4,700.47	36.07	
	4. Hail / Crop Insurance & Progra	m Premiums	3,651.49	28.02	
	5. Trucking & Marketing		374.65	2.87	
	6. Fuel		2,749.68	21.10	
		Water: 4.67 inches)	1,248.43	9.58	
	8. Repairs - Machine		1,728.76	13.26	
	9. Repairs - Buildings		799.76	6.14	
	0. Utilities & Miscellaneous Exper		1,086.87	8.34	
	1. Custom Work & Specialized La	lbour	620.94	4.76	
	2. Operating Interest Paid		1,271.50	9.76	
	<ol><li>Paid Labour &amp; Benefits</li></ol>	(84.44 hours)	1,278.64	9.81	
14	4. Unpaid Labour	(76.54 hours)	765.37	5.87	
	VARIABLE COSTS		23,926.20	183.58	4.89
(C) ·	1. Cash/Share Rent & Land Leas	е	.00	.00	
2	2. Taxes, Water Rates, Lic. & Insi	urance	624.82	4.79	
(	3. Equipment & Building a) Depr	reciation	5,781.96	44.36	
	b) Leas	e Payments	763.51	5.86	
4	<ol> <li>Paid Capital Interest</li> </ol>		275.25	2.11	
	TOTAL CAPITAL COSTS		7,445.54	57.13	1.52
D)	CASH COSTS	(B+C-B14-C3)	24,824.41	190.47	5.07
(E)	TOTAL PRODUCTION COSTS	S (B+C)	31,371.74	240.70	6.41
(F)	GROSS MARGIN	(A-D)	37,926.01	290.99	7.75
	RETURN TO UNPAID LABOU	R(A-E+B14)	32,144.05	246.63	6.57
	<b>RETURN TO INVESTMENT</b>	(A-E+C4) 6.7 %	31,653.93	242.87	6.47
	<b>RETURN TO EQUITY</b>	(A-E)	31,378.68	240.76	6.41
INVES	STMENT				
	Land		400,933.33	3,076.21	
	Buildings		11,302.73	86.72	
	Machinery		40,696.98	312.25	
	Irr. Machinery		16,960.71	130.13	
	TOTAL	-	469,893.76	3,605.32	
	AGEMENT		,	-,	
	Yield Per Acre (Bushel)			37.56	

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**Irrigated Dry Beans** 

## Acres Cropped: 119.37

		Total \$	\$/Acre	\$/Pound
(A) 1. Crop Sales - Imputed V	Value of Production	54,139.50	453.54	.23
2. Crop Insurance Receip		7,544.50	63.20	
3. Miscellaneous Receipt	ts	.00	.00	
4. Government Program		.00	.00	
5. Additional Revenue fro	om Straw / Aftermath Grazing	.00	.00	
GROSS RETURN		61,684.00	516.74	.27
B) 1. Seed & Seed Cleaning	]	5,497.04	46.05	
2. Fertilizer Rates: 64N	I 38P 15K 2S	6,226.17	52.16	
3. Chemicals		9,131.27	76.50	
4. Hail / Crop Insurance 8	& Program Premiums	2,787.97	23.36	
5. Trucking & Marketing		754.75	6.32	
6. Fuel		3,616.24	30.29	
<ol><li>Irrigation Fuel &amp; Electr</li></ol>	icity (Water: 7.76 inches)	1,838.09	15.40	
8. Repairs - Machine		3,710.63	31.09	
9. Repairs - Buildings		122.74	1.03	
10. Utilities & Miscellaneo	us Expenses	1,541.37	12.91	
11. Custom Work & Speci	alized Labour	892.29	7.47	
12. Operating Interest Paie	d	716.77	6.00	
13. Paid Labour & Benefits	s (270.49 hours)	3,686.10	30.88	
14. Unpaid Labour	(264.90 hours)	2,649.00	22.19	
VARIABLE COSTS		43,170.42	361.65	.19
(C) 1. Cash/Share Rent & La	and Lease	4,207.87	35.25	
2. Taxes, Water Rates, L	.ic. & Insurance	2,111.07	17.69	
3. Equipment & Building	a) Depreciation	6,996.06	58.61	
	b) Lease Payments	2,839.18	23.78	
4. Paid Capital Interest		2,740.26	22.96	
TOTAL CAPITAL CO	STS	18,894.45	158.28	.08
(D) CASH COSTS	(B+C-B14-C3)	52,419.80	439.14	.23
(E) TOTAL PRODUCTION	N COSTS (B+C)	62,064.86	519.94	.27
F) GROSS MARGIN	(A-D)	9,264.21	77.61	.04
RETURN TO UNPAID	LABOUR(A-E+B14)	2,268.14	19.00	.01
RETURN TO INVEST	MENT (A-E+C4) .9 %	2,359.40	19.77	.01
RETURN TO EQUITY	(А-Е)	(380.86)	(3.19)	(.00)
NVESTMENT				
Land		176,237.04	1,476.39	
Buildings		4,253.40	35.63	
Machinery		61,916.20	518.69	
Irr. Machinery		17,854.45	149.57	
TOTAL		260,261.08	2,180.28	
MANAGEMENT				
Yield Per Acre (Pound				
	1)		1,933.23	

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Irrigated Sugar Beets

## Acres Cropped: 88.74

(A) 1 Crop Soloo Imputed Value of Draduction	<b>Total \$</b>	\$/Acre	<b>\$/Tonne</b> 43.14
(A) 1. Crop Sales - Imputed Value of Production	90,125.80 2,716.26	1,015.57 30.61	43.14
2. Crop Insurance Receipts	-		
3. Miscellaneous Receipts	.00	.00	
4. Government Program	.00	.00	
5. Additional Revenue from Straw / Aftermath Grazing	.00.	.00	
GROSS RETURN	92,842.07	1,046.18	44.44
(B) 1. Seed & Seed Cleaning	4,454.58	50.20	
2. Fertilizer Rates: 95N 43P 9K 0S	5,068.32	57.11	
3. Chemicals	7,678.41	86.52	
4. Hail / Crop Insurance & Program Premiums	2,158.95	24.33	
5. Trucking & Marketing	9,299.35	104.79	
6. Fuel	5,360.33	60.40	
7. Irrigation Fuel & Electricity (Water: 13.10 inches)	2,773.37	31.25	
8. Repairs - Machine	4,875.32	54.94	
9. Repairs - Buildings	419.97	4.73	
10. Utilities & Miscellaneous Expenses	2,863.03	32.26	
11. Custom Work & Specialized Labour	2,235.63	25.19	
12. Operating Interest Paid	581.91	6.56	
13. Paid Labour & Benefits (299.29 hours)	3,976.17	44.80	
14. Unpaid Labour (405.83 hours)	4,038.68	45.51	
VARIABLE COSTS	55,784.00	628.59	26.70
(C) 1. Cash/Share Rent & Land Lease	7,832.99	88.27	
2. Taxes, Water Rates, Lic. & Insurance	1,921.66	21.65	
3. Equipment & Building a) Depreciation	8,767.82	98.80	
b) Lease Payments	1,072.61	12.09	
4. Paid Capital Interest	2,416.42	27.23	
TOTAL CAPITAL COSTS	22,011.49	248.03	10.54
(D) CASH COSTS (B+C-B14-C3)	64,989.00	732.32	31.11
(E) TOTAL PRODUCTION COSTS (B+C)	77,795.50	876.63	37.24
(F) GROSS MARGIN (A-D)	27,853.07	313.86	13.33
RETURN TO UNPAID LABOUR(A-E+B14)	19,085.25	215.06	9.14
RETURN TO INVESTMENT (A-E+C4) 7.8 %	17,462.99	196.78	8.36
RETURN TO EQUITY (A-E)	15,046.57	169.55	7.20
INVESTMENT			
Land	120,224.22	1,354.73	
Buildings	13,387.45	150.85	
Machinery	69,575.53	784.00	
Irr. Machinery	21,461.92	241.84	
TOTAL	224,649.13	2,531.43	
	227,073.13	2,001.40	
		00 54	
Yield Per Acre (Tonne)		23.54	
Expected Market Price Per Tonne		43.14	

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#### Irrigated Processing Potatoes

## Acres Cropped: 210.83

	Total \$	\$/Acre	\$/Tonne
(A) 1. Crop Sales - Imputed Value of Production	545,268.33	2,586.25	159.96
2. Crop Insurance Receipts	4,817.80	22.85	
3. Miscellaneous Receipts	.00	.00	
4. Government Program	.00	.00	
5. Additional Revenue from Straw / Aftermath Grazing	.00	.00	
GROSS RETURN	550,086.13	2,609.10	161.37
B) 1. Seed & Seed Cleaning	43,383.33	205.77	
2. Fertilizer Rates: 229N 76P 80K	31,301.04	148.46	
3. Chemicals	29,061.04	137.84	
4. Hail / Crop Insurance & Program Premiums	6,618.96	31.39	
5. Trucking & Marketing	6,770.13	32.11	
6. Fuel	18,347.38	87.02	
7. Irrigation Fuel & Electricity (Water: 10.70 inches)	3,601.84	17.08	
8. Repairs - Machine	33,357.53	158.22	
9. Repairs - Buildings	4,401.82	20.88	
10. Utilities & Miscellaneous Expenses	33,108.97	157.04	
11. Custom Work & Specialized Labour	8,102.96	38.43	
12. Operating Interest Paid	2,446.67	11.60	
13. Paid Labour & Benefits (2,374.91 hours)	30,991.06	146.99	
14. Unpaid Labour (1,383.13 hours)	13,831.30	65.60	
VARIABLE COSTS	265,324.01	1,258.45	77.84
C) 1. Cash/Share Rent & Land Lease	16,102.67	76.38	
2. Taxes, Water Rates, Lic. & Insurance	11,330.36	53.74	
3. Equipment & Building a) Depreciation	74,491.16	353.32	
b) Lease Payments	4,666.67	22.13	
4. Paid Capital Interest	51,495.50	244.25	
TOTAL CAPITAL COSTS	158,086.36	749.82	46.38
(D) CASH COSTS (B+C-B14-C3)	335,087.91	1,589.35	98.30
(E) TOTAL PRODUCTION COSTS (B+C)	423,410.37	2,008.27	124.21
(F) GROSS MARGIN (A-D)	214,998.22	1,019.75	63.07
RETURN TO UNPAID LABOUR(A-E+B14)	140,507.06	666.44	41.22
RETURN TO INVESTMENT (A-E+C4) 12.9 %	178,171.26	845.08	52.27
RETURN TO EQUITY (A-E)	126,675.76	600.83	37.16
INVESTMENT			
Land	409,333.33	1,941.50	
Buildings	342,343.38	1,623.76	
Machinery	551,347.70	2,615.09	
Irr. Machinery	74,998.23	355.72	
TOTAL	1,378,022.63	6,536.08	
	1,070,022.03	0,000.00	
		40.47	
Yield Per Acre (Tonne)		16.17	
Expected Market Price Per Tonne		159.96	

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## : cfU[ Y Enterprise Analysis

#### Irrigated Export Timothy

## Acres Cropped: 73.75

(A) 1. Crop Sales - I	mputed Value of Production		<b>Total \$</b> 35,008.13	<b>\$/Acre</b> 474.69	<b>\$/Tonne</b> 112.29
2. Crop Insuranc	-		.00	.00	112120
3. Miscellaneous	•		.00	.00	
4. Government F	•		.00	.00	
	venue from Straw / Aftermath	Grazing	.00	.00	
GROSS RETI		Orazing	35,008.13	474.69	112.29
(B) 1. Seed & Seed			.00	.00	
2. Fertilizer Ra	-		7,365.05	.00 99.87	
3. Chemicals	163. 10314 231		593.73	8.05	
	surance & Program Premiums		294.57	3.99	
5. Trucking & Ma		•	48.84	.66	
6. Fuel	incomig		976.88	13.25	
7. Irrigation Fuel	& Electricity (Water: 8.54	inches)	1,720.92	23.33	
8. Repairs - Mac	•	monooj	1,230.41	16.68	
9. Repairs - Build			129.43	1.76	
•	cellaneous Expenses		1,029.71	13.96	
	& Specialized Labour		6,967.81	94.48	
12. Operating Inte	•		831.56	11.28	
13. Paid Labour 8		hours)	430.39	5.84	
14. Unpaid Labou	(	•	1,759.08	23.85	
VARIABLE C	, v		23,378.39	317.00	74.99
	ent & Land Lease		1,487.50	20.17	
	Rates, Lic. & Insurance		2,351.14	31.88	
	Building a) Depreciation		6,063.99	82.22	
o. = 40.po o	b) Lease Payments		.00	.00	
4. Paid Capital Ir	· ·		4,339.75	58.84	
TOTAL CAPI			14,242.39	193.12	45.69
(D) CASH COSTS	6 (B+C-B14	-C3)	29,797.70	404.04	95.58
(E) TOTAL PROE	DUCTION COSTS (B+C)	-	37,620.77	510.11	120.68
(F) GROSS MAR	GIN (A-D)		5,210.42	70.65	16.71
<b>RETURN TO</b>	UNPAID LABOUR(A-E+B14	)	(853.57)	(11.57)	(2.74)
<b>RETURN TO</b>	INVESTMENT (A-E+C4)	.8 %	1,727.10	23.42	5.54
RETURN TO	EQUITY (A-E)		(2,612.65)	(35.43)	(8.38)
INVESTMENT					
Land			150,000.00	2,033.90	
Buildings			6,051.35	82.05	
Machinery			22,391.76	303.62	
Irr. Machinery		_	41,158.21	558.08	
TOTAL		_	219,601.32	2,977.65	
MANAGEMENT					
Yield Per Acre	e (Tonne)			4.23	
Expected Mar					

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## : cfU[ Y Enterprise Analysis

Irrigated Alfalfa Hay

## Acres Cropped: 72.28

	Total \$	\$/Acre	\$/Tonne
(A) 1. Crop Sales - Imputed Value of Production	22,723.36	314.37	73.27
2. Crop Insurance Receipts	.00	.00	
3. Miscellaneous Receipts	.13	.00	
4. Government Program	.00	.00	
5. Additional Revenue from Straw / Aftermath Grazing	8.65	.12	
GROSS RETURN	22,732.14	314.50	73.30
B) 1. Seed & Seed Cleaning	447.74	6.19	
2. Fertilizer Rates: 6N 36P 0K 0S	1,082.38	14.97	
3. Chemicals	144.48	2.00	
<ol> <li>Hail / Crop Insurance &amp; Program Premiums</li> </ol>	.00	.00	
5. Trucking & Marketing	130.34	1.80	
6. Fuel	1,670.86	23.12	
7. Irrigation Fuel & Electricity (Water: 9.25 inches)	1,506.32	20.84	
8. Repairs - Machine	1,833.36	25.36	
9. Repairs - Buildings	42.90	.59	
10. Utilities & Miscellaneous Expenses	1,544.66	21.37	
11. Custom Work & Specialized Labour	615.55	8.52	
12. Operating Interest Paid	596.10	8.25	
13. Paid Labour & Benefits (66.15 hours)	666.42	9.22	
14. Unpaid Labour (111.21 hours)	1,112.07	15.39	
VARIABLE COSTS	11,393.19	157.62	36.74
C) 1. Cash/Share Rent & Land Lease	1,918.23	26.54	
2. Taxes, Water Rates, Lic. & Insurance	1,166.85	16.14	
3. Equipment & Building a) Depreciation	4,816.06	66.63	
b) Lease Payments	118.45	1.64	
4. Paid Capital Interest	1,803.85	24.96	
TOTAL CAPITAL COSTS	9,823.43	135.91	31.67
D) CASH COSTS (B+C-B14-C3)	15,288.49	211.51	49.30
E) TOTAL PRODUCTION COSTS (B+C)	21,216.62	293.53	68.41
F) GROSS MARGIN (A-D)	7,443.65	102.98	24.00
RETURN TO UNPAID LABOUR(A-E+B14)	2,627.59	36.35	8.47
<b>RETURN TO INVESTMENT</b> (A-E+C4) 2.5 %	3,319.37	45.92	10.70
RETURN TO EQUITY (A-E)	1,515.52	20.97	4.89
INVESTMENT			
Land	81,671.88	1,129.92	
Buildings	5,368.62	74.27	
Machinery	33,246.11	459.95	
Irr. Machinery	15,181.00	210.03	
TOTAL	135,467.60	1,874.17	
MANAGEMENT			
MANAGEMENT Yield Per Acre (Tonne)		4.29	

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## : cfU[ Y Enterprise Analysis

#### Irrigated Alfalfa/Grass Hay

Acres Cropped: 65.12

		Total \$	\$/Acre	\$/Tonne
A)	1. Crop Sales - Imputed Value of Production	9,421.89	144.69	78.67
	2. Crop Insurance Receipts	.00	.00	
	3. Miscellaneous Receipts	.00	.00	
	4. Government Program	.00	.00	
	5. Additional Revenue from Straw / Aftermath Grazing	466.33	7.16	
	GROSS RETURN	9,888.22	151.85	82.57
B)	1. Seed & Seed Cleaning	65.09	1.00	
	2. Fertilizer Rates: 1N 1P	57.55	.88	
	3. Chemicals	.00	.00	
	4. Hail / Crop Insurance & Program Premiums	.00	.00	
	5. Trucking & Marketing	5.60	.09	
	6. Fuel	619.87	9.52	
	7. Irrigation Fuel & Electricity (Water: 6.54 inches)	198.13	3.04	
	8. Repairs - Machine	1,253.93	19.26	
	9. Repairs - Buildings	55.72	.86	
	10. Utilities & Miscellaneous Expenses	797.05	12.24	
	11. Custom Work & Specialized Labour	7.15	.11	
	12. Operating Interest Paid	168.86	2.59	
	13. Paid Labour & Benefits (40.34 hours)	537.97	8.26	
	14. Unpaid Labour (91.18 hours)	911.77	14.00	
	VARIABLE COSTS	4,678.69	71.85	39.07
C)	1. Cash/Share Rent & Land Lease	.00	.00	
	2. Taxes, Water Rates, Lic. & Insurance	389.03	5.97	
	3. Equipment & Building a) Depreciation	2,455.68	37.71	
	b) Lease Payments	134.73	2.07	
	4. Paid Capital Interest	364.45	5.60	
	TOTAL CAPITAL COSTS	3,343.89	51.35	27.92
D)	CASH COSTS (B+C-B14-C3)	4,655.13	71.49	38.87
E)	TOTAL PRODUCTION COSTS (B+C)	8,022.58	123.20	66.99
F)	GROSS MARGIN (A-D)	5,233.09	80.36	43.70
	RETURN TO UNPAID LABOUR(A-E+B14)	2,777.41	42.65	23.19
	RETURN TO INVESTMENT (A-E+C4) 1.9 %	2,230.10	34.25	18.62
	RETURN TO EQUITY (A-E)	1,865.64	28.65	15.58
NVE	ESTMENT			
	Land	88,082.35	1,352.66	
	Buildings	7,717.24	118.51	
	Machinery	18,450.39	283.34	
	Irr. Machinery	2,713.25	41.67	
	TOTAL	116,963.24	1,796.18	
ЛАМ	IAGEMENT			
			1.84	
	Yield Per Acre (Tonne)		1.04	

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## Forage Enterprise Analysis

Irrigated Grass Hay

## Acres Cropped: 57.50

(A) 1. Crop Sales - Imputed Value of Production	<b>Total \$</b> 14,811.28	<b>\$/Acre</b> 257.59	<b>\$/Tonne</b> 117.80
2. Crop Insurance Receipts	.00	.00	117.00
3. Miscellaneous Receipts	.00	.00	
4. Government Program	.00	.00	
5. Additional Revenue from Straw / Aftermath Grazing	633.83	.00 11.02	
GROSS RETURN	15,445.10	268.61	122.84
(B) 1. Seed & Seed Cleaning	.00	.00	-
2. Fertilizer Rates: 61N	2,228.10	38.75	
3. Chemicals	169.17	2.94	
4. Hail / Crop Insurance & Program Premiums	88.20	1.53	
5. Trucking & Marketing	.00	.00	
6. Fuel	495.31	8.61	
7. Irrigation Fuel & Electricity (Water: 9.93 inches)	538.81	9.37	
8. Repairs - Machine	1,063.49	18.50	
9. Repairs - Buildings	57.17	.99	
10. Utilities & Miscellaneous Expenses	843.05	14.66	
11. Custom Work & Specialized Labour	2,553.95	44.42	
12. Operating Interest Paid	332.59	5.78	
13. Paid Labour & Benefits (25.04 hours)	412.99	7.18	
14. Unpaid Labour (112.87 hours)	1,128.68	19.63	
VARIABLE COSTS	9,911.52	172.37	78.83
(C) 1. Cash/Share Rent & Land Lease	1,995.00	34.70	
2. Taxes, Water Rates, Lic. & Insurance	174.25	3.03	
3. Equipment & Building a) Depreciation	1,471.00	25.58	
b) Lease Payments	406.63	7.07	
4. Paid Capital Interest	140.31	2.44	
TOTAL CAPITAL COSTS	4,187.19	72.82	33.30
(D) CASH COSTS (B+C-B14-C3)	11,499.02	199.98	91.46
(E) TOTAL PRODUCTION COSTS (B+C)	14,098.71	245.19	112.13
(F) GROSS MARGIN (A-D)	3,946.08	68.63	31.38
RETURN TO UNPAID LABOUR(A-E+B14)	2,475.08	43.04	19.69
<b>RETURN TO INVESTMENT</b> (A-E+C4) 3.7 %	1,486.70	25.86	11.82
RETURN TO EQUITY (A-E)	1,346.40	23.42	10.71
INVESTMENT			
Land	23,333.33	405.80	
Buildings	2,151.29	37.41	
Machinery	13,983.85	243.20	
Irr. Machinery	920.07	16.00	
TOTAL	40,388.54	702.41	
MANAGEMENT			
Yield Per Acre (Tonne)		2.19	
Expected Market Price Per Tonne		117.80	

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## Forage Enterprise Analysis

Irrigated Greenfeed

## Acres Cropped: 52.67

( • )	1 Crop Soloo Imputed Value of Draduction	Total \$	\$/Acre	\$/Tonne
(A)	1. Crop Sales - Imputed Value of Production	6,882.06	130.67	63.99
	2. Crop Insurance Receipts	.00	.00	
	3. Miscellaneous Receipts	.00	.00	
	4. Government Program	.00	.00	
	5. Additional Revenue from Straw / Aftermath Grazing	426.44	8.10	
	GROSS RETURN	7,308.50	138.77	67.96
(B)	1. Seed & Seed Cleaning	490.70	9.32	
	2. Fertilizer Rates: 17N 0P	195.30	3.71	
	3. Chemicals	54.21	1.03	
	4. Hail / Crop Insurance & Program Premiums	263.49	5.00	
	5. Trucking & Marketing	.00	.00	
	6. Fuel	1,183.53	22.47	
	7. Irrigation Fuel & Electricity (Water: 4.39 inches)	26.21	.50	
	8. Repairs - Machine	556.76	10.57	
	9. Repairs - Buildings	16.79	.32	
	10. Utilities & Miscellaneous Expenses	484.02	9.19	
	11. Custom Work & Specialized Labour	12.50	.24	
	12. Operating Interest Paid	185.45	3.52	
	13. Paid Labour & Benefits (28.16 hours)	293.80	5.58	
	14. Unpaid Labour (76.16 hours)	761.58	14.46	
	VARIABLE COSTS	4,524.34	85.91	42.07
(C)	1. Cash/Share Rent & Land Lease	156.25	2.97	
	2. Taxes, Water Rates, Lic. & Insurance	170.52	3.24	
	3. Equipment & Building a) Depreciation	1,511.82	28.71	
	b) Lease Payments	64.31	1.22	
	4. Paid Capital Interest	101.05	1.92	
	TOTAL CAPITAL COSTS	2,003.95	38.05	18.63
(D)	CASH COSTS (B+C-B14-C3)	4,254.89	80.79	39.56
(E)	TOTAL PRODUCTION COSTS (B+C)	6,528.28	123.95	60.70
(F)	GROSS MARGIN (A-D)	3,053.61	57.98	28.39
	RETURN TO UNPAID LABOUR(A-E+B14)	1,541.79	29.27	14.34
	RETURN TO INVESTMENT (A-E+C4) 1.1 %	881.27	16.73	8.19
	RETURN TO EQUITY (A-E)	780.22	14.81	7.25
INVE	ESTMENT			
	Land	59,700.00	1,133.54	
	Buildings	5,741.24	109.01	
	Machinery	12,550.50	238.30	
	Irr. Machinery	140.50	2.67	
	TOTAL	78,132.25	1,483.52	
M A N	IAGEMENT	,	.,	
VIAN	Yield Per Acre (Tonne)		2.04	
	Expected Market Price Per Tonne		63.99	

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## Forage Enterprise Analysis

Irrigated Grain Silage

## Acres Cropped: 106.64

(A) 1 Gran Salas Imputed Value of Draduction	<b>Total \$</b>	\$/Acre	<b>\$/Tonne</b> 36.12
(A) 1. Crop Sales - Imputed Value of Production	36,967.60 107.18	346.65 1.01	30.12
2. Crop Insurance Receipts			
3. Miscellaneous Receipts	.00	.00	
4. Government Program	.00	.00	
5. Additional Revenue from Straw / Aftermath		4.31	
GROSS RETURN	37,534.20	351.97	36.67
(B) 1. Seed & Seed Cleaning	1,235.97	11.59	
2. Fertilizer Rates: 64N 11P 1K 0S	3,160.75	29.64	
3. Chemicals	1,468.02	13.77	
4. Hail / Crop Insurance & Program Premiums		3.13	
5. Trucking & Marketing	.00	.00	
6. Fuel	2,084.69	19.55	
7. Irrigation Fuel & Electricity (Water: 5.66 i	,	9.82	
8. Repairs - Machine	1,273.49	11.94	
9. Repairs - Buildings	102.44	.96	
10. Utilities & Miscellaneous Expenses	891.85	8.36	
11. Custom Work & Specialized Labour	2,765.06	25.93	
12. Operating Interest Paid	262.01	2.46	
13. Paid Labour & Benefits (85.77 h	nours) 1,226.26	11.50	
14. Unpaid Labour (104.97 h	nours) 1,048.89	9.84	
VARIABLE COSTS	16,900.46	158.48	16.51
(C) 1. Cash/Share Rent & Land Lease	1,825.73	17.12	
2. Taxes, Water Rates, Lic. & Insurance	1,383.05	12.97	
3. Equipment & Building a) Depreciation	4,247.88	39.83	
b) Lease Payments	172.64	1.62	
4. Paid Capital Interest	1,044.64	9.80	
TOTAL CAPITAL COSTS	8,673.95	81.34	8.47
(D) CASH COSTS (B+C-B14-	C3) 20,277.63	190.15	19.81
(E) TOTAL PRODUCTION COSTS (B+C)	25,574.41	239.82	24.99
F) GROSS MARGIN (A-D)	17,256.57	161.82	16.86
RETURN TO UNPAID LABOUR(A-E+B14)	13,008.68	121.99	12.71
RETURN TO INVESTMENT (A-E+C4)	5.4 % <b>13,004.43</b>	121.95	12.71
RETURN TO EQUITY (A-E)	11,959.79	112.15	11.68
INVESTMENT			
Land	188,815.38	1,770.57	
Buildings	6,534.89	61.28	
Machinery	25,803.43	241.97	
Irr. Machinery	18,847.64	176.74	
TOTAL	240,001.33	2,250.55	
MANAGEMENT			
Yield Per Acre (Tonne)		9.60	
Expected Market Price Per Tonne		36.12	

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## **DEFINITIONS AND ALLOCATIONS**

#### **I INCOME**

- A Imputed Value of Production total of estimated yields/acre X estimated final prices
- B Crop Insurance Receipts added regardless of when payment is received
- C Miscellaneous Receipts such as patronage dividends or input rebates
- **D Governmen t Program Receipts** allocated to all cropped acres equally
- E Straw/Aftermath Grazing Revenue value of straw + imputed value of grazing

#### **II EXPENSES**

- A Crop Specific Inputs allocated by producer to each crop as documented on the survey form
  - 1. Seed
  - 2. Fertiliz er
  - 3. Chemical
  - 4. Hail and Crop Insurance
  - 5. Custom Work and Specialized Labour
  - 6. Land Rent cash rent or crop share (converted to a cash basis)
- B Allocated Crop Inputs allocation ratios based on research from AAFRD
  - 1. Irrigation to Dryland Ratio allocated to crops at a 3:1 ratio
  - 2. Trucking and Marketing allocated to specific cropping acres by producer
  - **3. Fuel** Summerfallow allocation of 0.3:1 compared to crop acres; Sugar beets – allocation of 2.96:1 compared to other irrigated crop acres
  - **4. Irrigation** Fuel allocation based on total pumping hours for each crop
  - **5. Machinery Repairs** allocated equally to all acres except summerfallow (0.3:1) and special crops (as specified by producer)
  - 6. Building Repairs allocated to all acres equally except for special crops buildings
  - 7. Opera ting Interest interest paid on operating loans allocated equally
  - 8. Paid Labour based on allocations between crops as specified by producer
  - 9. Unpaid and Operator Labour operator -\$10/hour, other unpaid labour - \$7.50/hour
  - **10. Land Taxes** allocated equally to all owned cropped acres
  - 11. Water Rates allocated equally to all owned irrigated acres
  - 12. Water Rates allocated equally to all owned irrigated acres
  - **13. Equipment Depreciation** imputed at 8.5% for power equipment, 11% for non-power, based on current market value

- 14. Insurance and Licenses allocated to all cropped acres equally
- **15. Building Depreciation** imputed at 5% on the current market value
- **16. Paid Capital Interest** allocated to all owned cropped acres equally except summerfallow (0.25:1)

#### III CAPITAL INVESTMENT

- A Land producer estimate of bare land value for both irrigated and dryland owned acreage
- **B Buildings** allocated equally to all acreage except special crops buildings (allocated to the crop)

#### C Equipment

- **1. Gener al Use** allocated to all acres equally, except summerfallow (0.3:1)
- 2. Crop Specific allocated by producer to each crop based on percentage of use
- **3. Irrigation** allocated according to pumping hours as specified by producer

#### IV SUMMARY CALCULATION

- A Gross Return = imputed value of production + crop insurance receipts + miscellaneous receipts + government program payments + straw/grazing revenue
- B Variable Costs = seed + fertilizer + chemicals + crop insurance + trucking and marketing + fuel + machinery and building repairs + utilities + miscellaneous overhead + custom work + operating interest + paid and unpaid labour
- C Total Capital Costs = land rent + land taxes + water rates + insurance + depreciation + paid capital interest
- **D** Cash Costs = variable costs + capital costs unpaid labour depreciation
- E Total Production Costs = variable costs + total capital costs
- **F Gross Margin** (returns left to cover total capital costs and operator equity) = gross return total cash costs
- **G** Return to Unpaid Labour (funds remaining after all expenses have been paid except unpaid labour) = gross return – total production costs + unpaid labour
- H Return to Investment (shows the operation's ability to earn a return on its total assets) = gross return total production costs + paid capital interest
- Return to Equity (amount remaining from operations used to provide a return to individual or shareholder equity) = gross return – total production costs

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## FREQUENCY AND CUMULATIVE FREQUENCY DISTRIBUTION

## Why use distribution charts?

Distribution charts organize data into pictures, which increases our understanding of the mean (average) and variability of an event. Frequency distribution relates the percentage (or number) of observations that fall into a specific range. Cumulative frequency distribution displays the same information, but expresses it as a rate of change or dispersion. A steeper slope means greater rate of change or less variability. A more gradual slope implies a slower rate of change or more variability. Frequency distribution records the number of items within the intervals, whereas cumulative frequency also illustrates how many observations lie above or below certain values.

## Top Third versus the Average:

The Top Third benchmarks apply another layer of analysis when compared to the total group. Top Third averages are calculated from the fields that have the highest return to equity. Looking at the top third provides insight and encourages discussion of differences in management.

Note: In this discussion, dryland spring wheat illustrates the important messages for all crop frequency distribution charts. There may be minor differences in numbers due to rounding.

## **Yield Distribution:**

Between 2004 and 2008, the provincial dryland spring wheat yield average is 44 bushels per acre and 53 bushels per acre for the Top Third producers. While the mean is important, the added consideration of variability ultimately sets the stage for good decision-making and management choices. The first pair of charts provides a better understanding of yield variability. In any given year, in any given location throughout the province producers experience a range of growing conditions that are outside of their control from crop failures to bumper crops.

- The minimum is less than 10 bu/ac and the maximum is over 80 bu/ac
- 50% of all spring wheat fields yield less than the mean (44 bu/ac)
- If yields were distributed normally, then we would expect 50% of top third spring wheat fields to yield less than 53 bu/ac

## **Profitability Distribution:**

Return to Equity (R2E) and Contribution Margin (CM) can be used to compare the profitability of one crop versus another or farm enterprises in the same industry. **R2E** is the amount remaining from operations that provides a return to the individual or shareholder equity. **CM** is the return over variable costs, which are a combination of variable cash and non-cash (unpaid labour) costs. CM is the best single indicator of profitability at the individual field level and it is used to compare and select crops to grow regardless of the fields being owned or rented. The first objective in setting up a crop plan is to select crops with a positive contribution margin; this will identify the most profitable crop mix over the long term.

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Profitability is shown by unit of production for both per acre and per bushel, but per bushel highlights the yield response. Approximately:

- 54% of the spring wheat fields had a positive R2E on a per acre basis
- 58% of the spring wheat fields had a positive R2E on a per bushel basis
- 77% of the spring wheat fields had a positive CM on a per acre basis
- 80% of the spring wheat fields had a positive CM on a per bushel basis

## **Cost Distribution:**

Managing unit costs of production is one of the most significant strategies to ensure profitability in a mature commodity industry. Therefore, understanding cost distributions provides a basis for cost control and managing yield by dollar invested. Just like in the previous Enterprise Analyses, the following frequency charts provide another look at these important costing relationships.

Crop producers have a tendency to narrowly focus on seed, fertilizer and chemical costs (**SFC**) and yield response. But, other variable costs (**OVC**) also have significant implications on overall costing, yield response and ultimately profitability. These charts intend to expand the profit driver focus beyond SFC and yield response.

Cost distributions are shown for both per acre and per bushel units of production. The per bushel charts highlight the yield response as noted by the differences in slope in the Cumulative Frequency charts (per acre is steeper and per bushel is spread out).

• SFC and OVC account for about 50% of the total Variable Costs each Therefore, overlooking the significance of OVC can be costly and lead to flawed cropping plans.

It is important to look at **Cash Costs** for individual field analysis (as an indication of cash flow pressure points). Cash costs include all cash expenses accrued to the production of that crop. **Total Production Costs** are important when assessing all crops together for an overall enterprise analysis; relaying the longer term cost efficiency of each crop and the combined crop mix. Total production costs include the non-cash elements of unpaid (contributed) labour and depreciation, in addition to cash costs.

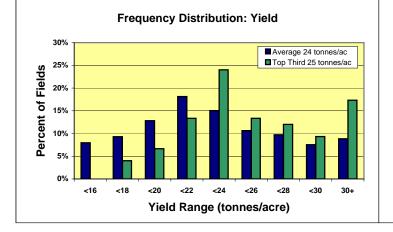
• If all spring wheat fields were at the mean price of \$4.57/bu, then 75% of the fields are covering their cash costs and 60% of the fields are covering their total production costs. *In the long run, the best mix of crops would cover total production costs and give a positive net return per acre.* 

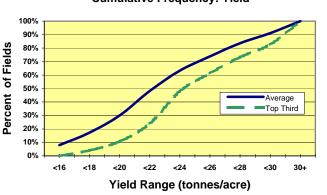
## **Conclusion:**

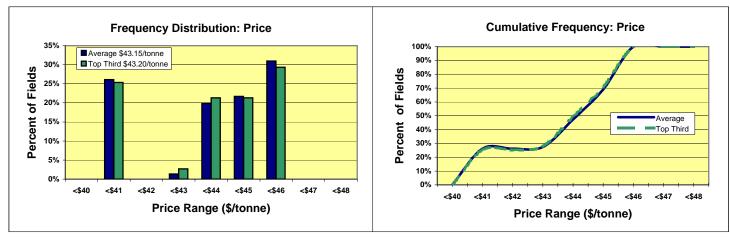
Understanding these concepts in *AgriProfit*<sup>#</sup> and evaluating historical performance on a per unit of production (i.e. per bushel) basis can be very useful for other Alberta Agriculture and Rural Development applications. For example, **CropChoice**<sup>\$</sup> is a tool available at <u>www.agriculture.gov.ab.ca</u> that combines traditional crop planning with the ability to measure the riskiness of your plan. Producers can then creatively evaluate potential risk management strategies.

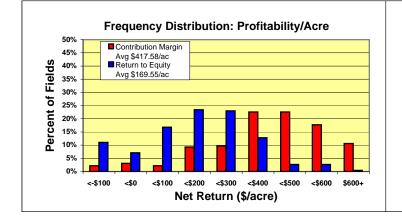
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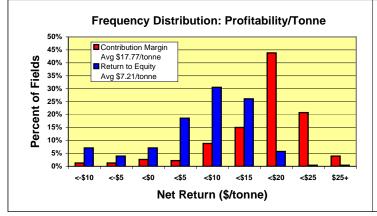
Alberta - Irrigated Sugar Beets: 2004-08



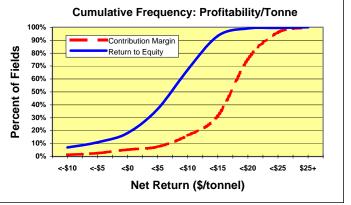








**Cumulative Frequency: Profitability/Acre** 100% 90% **Percent of Fields** 80% 70% 60% 50% 40% 30% Contribution Margir 20% Return to Equity 10% 0% <\$200 <\$300 <\$400 <\$500 <-\$100 <\$0 <\$100 <\$600 \$600+ Net Return (\$/acre)



Cumulative Frequency: Yield

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Seed/Fert/Chem Costs

<\$580

\$580+

Other Variable Costs

<\$385

Unit Cost (\$/acre)

<\$450

<\$515

<\$320

Alberta - Irrigated Sugar Beets: 2004-08

